



**Elmbridge**  
Borough Council

## Forward Plan

Period Covered: 1 April 2026 to 31 July 2026

This document is the Forward Plan of the Cabinet of Elmbridge Borough Council and contains matters which the Leader of the Council has reason to believe will be the subject of consideration by the Cabinet or an Individual Cabinet Member, during the period shown above. Items on the Forward Plan include

→ Key Decisions defined as those decisions which are likely:

- (i) to result in the Council incurring expenditure which is, or the making of savings which are significant having regard to the Council's budget for the service or function to which the decision relates; or
- (ii) to be significant in terms of its effects on communities living or working in the area comprising two or more wards (or electoral divisions) in the area of the Council

🔒 All other items determined by the Cabinet are non-key decisions but still important issues

\* Recommendations to Council which are matters the Cabinet does not have the authority to determine

*It should be noted that dates for items to be considered may be subject to change.*

Members of the public are welcome attend meetings of the Cabinet, except for the consideration of items where it is likely that, in view of the nature of the business to be transacted, confidential / exempt information would be disclosed. Decisions taken by Individual Cabinet Members are also open to the public unless the nature of the business to be transacted would disclose confidential / exempt information.

This is formal notice under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that part of any of the Cabinet meetings listed below may be held in private because the agenda and reports for that meeting will contain exempt information under Part 1 of Schedule 12A to the Local Government Act 1972 (as amended), and that the public interest in withholding the information outweighs the public interest in disclosing it.

The Forward Plan can be found on the Council's website [www.elmbridge.gov.uk](http://www.elmbridge.gov.uk) and at the Civic Centre, Esher. For a copy of the Forward Plan, further information on any item contained within the Forward Plan, or details on how to address a Cabinet meeting, please contact Tracey Hulse, Principal Committee and Member Services Officer in the Democratic Services Team on 01372 474175, e-mail: [thulse@elmbridge.gov.uk](mailto:thulse@elmbridge.gov.uk).

Copies of the Cabinet agenda will be available for inspection at the Council Offices, Civic Centre, High Street, Esher, Surrey KT10 9SD at least five clear working days before the date of the meeting and can be accessed via the Council's website [www.elmbridge.gov.uk](http://www.elmbridge.gov.uk).

### **Cabinet Members and their responsibilities - Municipal Year 2025/26**

**Leader – Councillor Mike Rollings**

**Deputy Leader and Leisure, Culture & Commercial Strategy – Councillor Simon Waugh**

**Climate Change, Environmental Services & Sustainability – Councillor Ashley Tilling**

**Community Care – Councillor Gill Coates**

**Enterprise, Parking and Local Economy – Councillor Kirsty Hewens**

**Finance and Resources – Councillor Jez Langham**

**Housing – Councillor Alex Batchelor**

**Planning – Councillor Caroline James**

## Items to be taken to Cabinet / Individual Cabinet Member Decision Making in next four months

Portfolio Holder	Item for consideration	Type of decision: Key Decision  Non-Key Decision  For recommendation to Council *	To be discussed in public (PU) / To be discussed in private (PRI)	Details of Consultation (if to be undertaken)	Anticipated date of consideration by Cabinet / Individual Member	Contact Officer	Other Committees that have considered this item
Community Care	Community, Health and Wellbeing Transformation		PU		April / May 2026 [TBC]	Head of Community, Health and Wellbeing	
Housing	Rent and Service Charge Setting Policy		PU		20 April 2026 [ICMDM]	Head of Housing Services	
Housing	Sustainability & Energy Efficiency Policy		PU		20 April 2026 [ICMDM]	Head of Housing Services	
Housing	Lettings Policy		PU		20 April 2026 [ICMDM]	Head of Housing Services	
Community Care / Leisure, Culture & Commercial Strategy	Adult and Children's Safeguarding Policy Updates		PU		20 April 2026 [TBC] [ICMDM]	Head of Culture, Leisure and Environment	
Leader	Modern Slavery, Human Trafficking and Safeguarding Statement		PU		20 April 2026 [TBC] [ICMDM]	Head of Policy and Performance	
Leader	Devolution and Local Government Reorganisation		PU		8 July 2026	Head of Policy and Performance	
Leader	2025/26 Performance Monitoring – Q4		PU		8 July 2026	Head of Policy and Performance	
Enterprise, Parking & Local Economy	Car parking		PU		8 July 2026	Strategic Director	
Finance & Resources	2025/26 Revenue & Capital Outturn		PU		8 July 2026	Head of Finance and Section 151 Officer	

<b>Portfolio Holder</b>	<b>Item for consideration</b>	<b>Type of decision:</b> Key Decision ↔ Non-Key Decision 🔒 For recommendation to Council *	<b>To be discussed in public (PU) / To be discussed in private (PRI)</b>	<b>Details of Consultation (if to be undertaken)</b>	<b>Anticipated date of consideration by Cabinet / Individual Member</b>	<b>Contact Officer</b>	<b>Other Committees that have considered this item</b>
Leisure, Culture & Commercial Strategy	Civic Centre	🔑 / *	PU		8 July 2026	Strategic Director	
Leisure, Culture & Commercial Strategy	Investment Property Portfolio - Performance Update	🔑 / *	PU		8 July 2026	Head of Assets and Property	
Leisure, Culture & Commercial Strategy	Property Matters	*	PRI		8 July 2026	Head of Assets and Property	

## Future items / items to be confirmed

Portfolio Holder	Item for consideration	Type of decision: Key Decision ↔ Non-Key Decision 🔒 For recommendation to Council *	To be discussed in public (PU) / To be discussed in private (PRI)	Details of Consultation (if to be undertaken)	Anticipated date of consideration by Cabinet / Individual Member	Contact Officer	Other Committees that have considered this item
Leader	Devolution and Local Government Reorganisation	🔒	PU		16 September 2026	Head of Policy and Performance	
Leader	2026/27 Performance Monitoring – Q1	✳️	PU		16 September 2026	Head of Policy & Performance	
Finance and Resources	2026/27 Quarter 1 Revenue and Capital Budget Update	✳️	PU		16 September 2026	Head of Finance and Section 151 Officer	
Leader	Devolution and Local Government Reorganisation	🔒	PU		18 November 2026	Head of Policy and Performance	
Leader	2026/27 Performance Monitoring – Q2	✳️	PU		18 November 2026	Head of Policy & Performance	
Finance and Resources	2026/27 Quarter 2 Revenue and Capital Budget Update	✳️	PU		18 November 2026	Head of Finance and Section 151 Officer	
Leisure, Culture & Commercial Strategy	Property Matters	✳️	PRI		18 November 2026	Head of Assets and Property	
Leader	Devolution and Local Government Reorganisation	🔒	PU		3 February 2027	Head of Policy and Performance	
Leader	2026/27 Performance Monitoring – Q3	✳️	PU		3 February 2027	Head of Policy & Performance	
Leisure, Culture & Commercial Strategy	Property Matters	✳️	PRI		3 February 2027	Head of Assets and Property	
Leader	Devolution and Local Government Reorganisation	🔒	PU		10 March 2027	Head of Policy and Performance	

<b>Portfolio Holder</b>	<b>Item for consideration</b>	<b>Type of decision: Key Decision ↔ Non-Key Decision 🔒 For recommendation to Council *</b>	<b>To be discussed in public (PU) / To be discussed in private (PRI)</b>	<b>Details of Consultation (if to be undertaken)</b>	<b>Anticipated date of consideration by Cabinet / Individual Member</b>	<b>Contact Officer</b>	<b>Other Committees that have considered this item</b>
Leisure, Culture & Commercial Strategy	Property Matters	✳️	PRI		10 March 2027	Head of Assets and Property	
Leisure, Culture & Commercial Strategy	Elmbridge Museum Feasibility Study	🔑	PU		TBC	Head of Culture, Leisure and Environment	
Leisure, Culture & Commercial Strategy	Drowning Prevention Strategy	🔒	PU		TBC [ICMDM]	Head of Culture, Leisure & Environment	
Leisure, Culture & Commercial Strategy	Outcomes of Unauthorised Mooring PSPO consultation	🔑	PU		TBC [ICMDM]	Head of Culture, Leisure and Environment	
Planning	Infrastructure Delivery Plan (update)	🔑	PU		TBC [ICMDM]	Head of Planning and Environmental Health	