



Elmbridge
Borough Council

Forward Plan

Period Covered: 1 February 2026 to 31 May 2026

This document is the Forward Plan of the Cabinet of Elmbridge Borough Council and contains matters which the Leader of the Council has reason to believe will be the subject of consideration by the Cabinet or an Individual Cabinet Member, during the period shown above. Items on the Forward Plan include

➡ Key Decisions defined as those decisions which are likely:

- (i) to result in the Council incurring expenditure which is, or the making of savings which are significant having regard to the Council's budget for the service or function to which the decision relates; or
- (ii) to be significant in terms of its effects on communities living or working in the area comprising two or more wards (or electoral divisions) in the area of the Council

🔒 All other items determined by the Cabinet are non-key decisions but still important issues

* Recommendations to Council which are matters the Cabinet does not have the authority to determine

It should be noted that dates for items to be considered may be subject to change.

Members of the public are welcome attend meetings of the Cabinet, except for the consideration of items where it is likely that, in view of the nature of the business to be transacted, confidential / exempt information would be disclosed. Decisions taken by Individual Cabinet Members are also open to the public unless the nature of the business to be transacted would disclose confidential / exempt information.

This is formal notice under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that part of any of the Cabinet meetings listed below may be held in private because the agenda and reports for that meeting will contain exempt information under Part 1 of Schedule 12A to the Local Government Act 1972 (as amended), and that the public interest in withholding the information outweighs the public interest in disclosing it.

The Forward Plan can be found on the Council's website www.elmbridge.gov.uk and at the Civic Centre, Esher. For a copy of the Forward Plan, further information on any item contained within the Forward Plan, or details on how to address a Cabinet meeting, please contact Tracey Hulse, Principal Committee and Member Services Officer in the Democratic Services Team on 01372 474175, e-mail: thulse@elmbridge.gov.uk.

Copies of the Cabinet agenda will be available for inspection at the Council Offices, Civic Centre, High Street, Esher, Surrey KT10 9SD at least five clear working days before the date of the meeting and can be accessed via the Council's website www.elmbridge.gov.uk.

Cabinet Members and their responsibilities - Municipal Year 2025/26

Leader – Councillor Mike Rollings

Deputy Leader and Leisure, Culture & Commercial Strategy – Councillor Simon Waugh

Climate Change, Environmental Services & Sustainability – Councillor Ashley Tilling

Community Care – Councillor Gill Coates














Enterprise, Parking and Local Economy – Councillor Kirsty Hewens











Finance and Resources – Councillor Jez Langham

Housing – Councillor Alex Batchelor

Planning – Councillor Caroline James















Items to be taken to Cabinet / Individual Cabinet Member Decision Making in next four months

Portfolio Holder	Item for consideration	Type of decision: Key Decision  Non-Key Decision  For recommendation to Council *	To be discussed in public (PU) / To be discussed in private (PRI)	Details of Consultation (if to be undertaken)	Anticipated date of consideration by Cabinet / Individual Member	Contact Officer	Other Committees that have considered this item
Leader	Devolution and Local Government Reorganisation		PU		4 February 2026	Head of Policy and Performance	
Leader	2025/26 Performance Monitoring – Q3		PU		4 February 2026	Head of Policy & Performance	
Leader	Annual Vision Refresh - 2026/27		PU		4 February 2026	Head of Policy & Performance	
Leader / Finance and Resources	Capital Strategy 2026 to 2046		PU		4 February 2026	Head of Finance and Section 151 Officer	
Leader / Finance and Resources	Treasury Management Strategy		PU		4 February 2026	Head of Finance and Section 151 Officer	
Leader / Finance and Resources	Revenue and Capital Budget and Council Tax 2026/27		PU		4 February 2026	Head of Finance and Section 151 Officer	
Climate Change, Environmental Services and Sustainability	Elmbridge Climate Change Citizens' Panel		PU		4 February 2026	Climate Change Programme Lead	
Community Care	Petition – Safeguarding Elmbridge's Centres for the Community		PU		4 February 2026	Head of Community, Health and Wellbeing	
Housing	Housing Delivery Plan	 / 	PU		4 February 2026	Head of Housing Services	
Finance and Resources	Strategic Risk Register		PU		4 February 2026	Head of Legal and Governance	

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Leisure, Culture & Commercial Strategy	Civic Centre	 / 	PU / PRI		4 February 2026	Strategic Director	
Leisure, Culture & Commercial Strategy	Play Strategy		PU		4 February 2026	Head of Culture, Leisure and Environment	
Leisure, Culture & Commercial Strategy	Property Matters – Marlborough House		PRI		4 February 2026	Head of Assets and Property	
Planning	Adoption of Claygate Vision & Action Plan and Publication of the Claygate Vision & Action Plan Consultation Statement		PU		4 February 2026	Head of Planning and Environmental Health	
Planning	2025/26 Strategic Community Infrastructure Levy (CIL) Strategic Priority Programme applications		PU		4 February 2026	Head of Planning and Environmental Health	
Planning / Climate Change, Environmental Services and Sustainability	Air Quality Management Areas - Revocation Report		PU		4 February 2026	Head of Planning and Environmental Health	
Leader	Devolution and Local Government Reorganisation		PU		18 March 2026	Head of Policy and Performance	

Portfolio Holder	Item for consideration	Type of decision: Key Decision ↔ Non-Key Decision 🔒 For recommendation to Council *	To be discussed in public (PU) / To be discussed in private (PRI)	Details of Consultation (if to be undertaken)	Anticipated date of consideration by Cabinet / Individual Member	Contact Officer	Other Committees that have considered this item
Enterprise, Parking & Local Economy	Enterprise Elmbridge 2026	🔒	PU		18 March 2026	Head of Policy and Performance	
Housing	Housing Delivery Scheme (LAHF4)	🔑	PU		18 March 2026	Head of Housing Services	
Leisure, Culture & Commercial Strategy	Potential disposal of Thomas Hardy House, Weybridge	🔑	PU / PRI		18 March 2026	Head of Assets and Property	
Leisure, Culture & Commercial Strategy	Property Matters	✳️	PRI		18 March 2026	Head of Assets and Property	

Future items / items to be confirmed

Portfolio Holder	Item for consideration	Type of decision: Key Decision  Non-Key Decision  For recommendation to Council *	To be discussed in public (PU) / To be discussed in private (PRI)	Details of Consultation (if to be undertaken)	Anticipated date of consideration by Cabinet / Individual Member	Contact Officer	Other Committees that have considered this item
Community Care / Leisure, Culture & Commercial Strategy	Safeguarding Policy Updates		PU		TBC [ICMDM]	Head of Culture, Leisure and Environment	
Housing	Housing – Asset Management Policy		PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Asbestos Policy		PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Damp and Mould Policy		PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Recharge Policy		PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Electrical Safety Policy		PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Fire Safety Policy		PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Gas Safety Policy		PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Water Hygiene and Legionella Policy		PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Reasonable Adjustments Policy		PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Lift Safety Policy		PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Equality, Diversity & Inclusion Policy		PU		TBC [ICMDM]	Head of Housing Services	

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Housing	Housing – Aids & Adaptions Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Rent Setting & Service Charge Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Tenancy Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Decant Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Lettings Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Tenant Engagement Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – Succession Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Housing	Housing – White Goods Policy	🔑	PU		TBC [ICMDM]	Head of Housing Services	
Leisure, Culture & Commercial Strategy	Elmbridge Museum Feasibility Study	🔑	PU		TBC	Head of Culture, Leisure and Environment	
Leisure, Culture & Commercial Strategy	Drowning Prevention Strategy	🔒	PU		TBC [ICMDM]	Head of Culture, Leisure & Environment	
Leisure, Culture & Commercial Strategy	Outcomes of Unauthorised Mooring PSPO consultation	🔑	PU		TBC [ICMDM]	Head of Culture, Leisure and Environment	
Planning / Climate Change, Environmental Services and Sustainability	Biodiversity Report	🔑	PU		TBC [ICMDM]	Head of Planning and Environmental Health	

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Planning	Infrastructure Delivery Plan (update)	🔒	PU		TBC [ICMDM]	Head of Planning and Environmental Health	