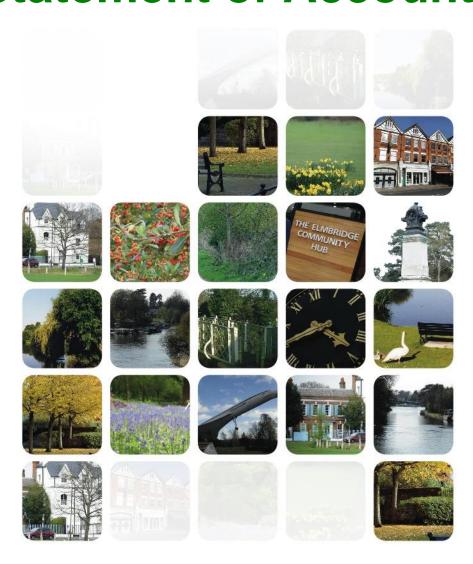


Narrative to the 2016/2017 Statement of Accounts



Narrative for 2016/17

Summary of Financial Performance in the year.

In the financial year to 31 March 2017, the Council delivered its services at a cost within the approved budget of £16,678,650. This is in accordance with the Council's medium term financial strategy, and robust financial management of the Council's services has enabled further savings to be made during the year.

The Council's General Fund balance stands at £4 million as at 31 March 2017. The Council's financial health has continued to strengthen and this capacity will be needed to provide a firm financial foundation for the Council to deliver services in what is a very challenging financial climate in the public sector for the medium term, with risk on the economic recovery and uncertainty around the current national political environment and its priorities and, in particular, the Business Rates Retention.

The Council has recognised in strategic terms that the local authority needs to reduce its dependency on Government revenue funding when public funds are so highly constrained, through effective use of assets and increased income from property investments, as the clear message from Central Government is that Councils should fund local services with locally raised revenues.

Financial Planning

The role of the Council's financial planning process is to support the achievement of the Council's Strategic Priorities, Corporate Plan and the Community Strategy. The main driver for the budget and savings options developed is the administration's desire to provide high quality services that are in line with Council priorities and residents needs at the least possible cost to Council Tax payers.

The objectives of the Council's financial strategy are to:

- Prioritise resources to align spending plans with the Council's vision and strategic priorities
- Provide a robust framework to assist the decision-making process
- Maintain a balanced budget position, and to set a medium and long term financial plan maintaining and strengthening that position
- Continue to deliver value for money to our residents
- Exercise probity, prudence and strong financial control
- Manage risk, including strengthening reserves & levels of investment income
- Continually review budgets to ensure that resources are targeted on key priorities

Non-Financial Performance

A summary of the results of a resident panel survey are set out in the table below:

	2014 %	2015 %	2016 %
Residents agree that the Council provides Value for Money	73	75	73
Satisfaction with Individual Services			
Environmental Services (includes noise nuisance, food hygiene pest control, licensing and removal of graffiti)	85	73	76
Waste Collection, recycling, refuse and food collection	n/a *	89	86
Street Cleaning	n/a *	75	66
Planning Services	44	41	43
Community Support Services	29	32	33
Leisure and Cultural Services	68	63	64
Housing Services	13	18	17
Local Taxation	78	77	77
Overall Satisfaction with the way Elmbridge runs it services	88	88	86
Top three Priorities identified for the Council for the next five	years we	re:	
Protecting the character of the area from building development	57	62	63
Working with the Police to keep crime and anti-social behaviour low	50	46	45
Minimise council tax	33	35	33

^{* -} These questions were not part of the survey in 2014

In September 2016, the annual Residents' Panel survey was sent to 1,548 panel members. Responses were received from 535 Panel members, giving a response rate of 35% (2015 – 38%, 2014 – 43%. The purpose of the survey is to obtain residents view of the Councils performance and priorities of the residents and taxpayers of the Council.

The top priorities were ascertained by asking what issues were most important for residents, with respondents allowed to tick up to three questions from a selection of thirteen.

Further details of the Residents Panel Survey can be found on the council's website www.elmbridge.gov.uk.

Budget and Actual Expenditure 2016/17

Budget proposals for 2016/17 were reported to Members through various Cabinet, Overview and Scrutiny Committees, Performance and Finance Panel and Council between September 2015 and February 2016.

The Council's approach to setting the budget involved detailed consideration of financial risk, so that this can be factored into budget decisions. Risks arising in the current year have also been considered in the budget-setting process enabling the Council to move forward with increased confidence.

The 2016/17 Budget incorporated savings and reductions of £1.9 million. The main components of the budget for 2016/17, and how they compare with actual income and expenditure to the year are:

	2015/16		2016/17				
Portfolio	Actual	Original Budget	Actual	Variance to Or	iginal Budget		
	£'000	£'000	£'000	£'000	%		
Community Development	435	418	401	(17)	(4)		
Corporate Development	2,640	2,641	2,654	13	1		
Environment and Economy	5,960	5,843	5,449	(394)	(7)		
Highways and Transport	(974)	(1,682)	(1,490)	192	11		
Housing	1,832	2,362	2,056	(306)	(13)		
Leisure and Culture	4,221	4,680	4,519	(161)	(3)		
Licensing Committee	139	173	126	(47)	(27)		
Resources	(434)	1,617	425	(1,192)	(74)		
Social	2,186	2,700	2,196	(504)	(19)		
Planning Committee	1,831	1,837	1,785	(52)	(3)		
	17,835	20,587	18,121	(2,466)	(12)		
Asset Rentals	(2,045)	(2,333)	(2,333)	-	-		
Interest on Balances	(684)	(637)	(692)	(56)	(9)		
Contribution From Interest Equalisation Reserve	(425)	(559)	(558)	1	-		
Purchase of Investment Property	2,300	-	1,584	1,584	-		
Transfer from Council Tax Freeze Grant Reserve	(313)	(307)	(307)	-	-		
Council Tax Freeze Grant	(131)	-	-	-	-		
To / (from) Earmarked Reserves	161	(111)	523	634	571		
Transitional Settlement Grant	-	(256)	(256)	-	-		
Capital Financing	297	293	597	304	(104)		
	16,996	16,679	16,679	<u>-</u>	-		

The main variances between the original budget and the actual position for 2016/17 are summarised in the table below:

	£'000
Employee and Running Expenses	(578)
Income - Rents, Fees and Charges (Net)	(1,328)
Provisions & Change in use of Earmarked Reserves	322
Purchase of Investment Property	1,584

Budgets are monitored on the following basis;

- i. Monthly Departmental monitoring of all income and expenditure and a summary of pre-determined major budgets (particularly income streams) is reported to Council Management Board (CMB).
- ii. First and second quarters The Cabinet receive a budget monitoring report by portfolio along with key financial indicators.
- iii. Third Quarter A revised forecast for the year is produced and reported to CMB and Cabinet.
- iv. Year end The final accounts are produced.

Where major adverse variances are found, corrective action is taken to rectify the position during the year.

Accounts for 2016/17

The Statement of Accounts

The purpose of the Statement of Accounts is to give residents of Elmbridge, electors, those subject to locally levied taxes and charges, Members of the Council, employees and other interested parties clear information about the Council's finances. The format of the Statement of Accounts is governed by The Code of Practice on Local Authority Accounting in the United Kingdom, published by CIPFA (The Code). To make the document as useful as possible to its audience and so as to make meaningful comparisons between authorities the Code requires:

- All Statement of Accounts to reflect a common pattern of presentation, although at the same time not requiring them to be identical.
- Interpretation and explanation of the Statement of Accounts to be provided.
- The Statement of Accounts and supporting notes to be written in plain English.

The Council's Statement of Accounts for the year 2016/17 includes:

The Statement of Responsibilities

This outlines the responsibilities of the Council's and the Chief Finance Officer's responsibilities for the statement of accounts. It also carries the certification of the Chief Finance Officer (S151 Officer).

The Audit Opinion and Certificate

This is provided by Grant Thornton following the completion of the annual audit by September of the following financial year.

Annual Governance Statement (AGS)

The AGS is not part of the accounts but shown alongside them. The statement sets out the main components of internal control and the framework within which the Council's internal control is managed and reviewed, including arrangements for internal audit. It also reports on significant weaknesses and areas for improvement identified and the actions taken to rectify or strengthen these areas. The statement is signed by the Chief Executive and the Leader of the Council.

The Statement of Accounting Policies

This explains the basis for the recognition, measurement and disclosure of figures and events in the accounts and is intended to aid the reader's understanding of the accounts.

Core Financial Statements

The Movement in Reserves Statement

This statement shows the movement in the year on the different reserves held by the Authority, analysed into 'usable reserves' (i.e. those that can be applied to fund specific items of expenditure or reduce local taxation) and other unusable reserves. The Surplus or (Deficit) on the Provision of Services line shows the true economic cost of providing the Authority's services, more details of which are shown in the Comprehensive Income and Expenditure Statement. These are different from the statutory amounts required to be charged to the General Fund Balance Account for Council Tax setting. The Net Increase/Decrease before Transfers to Earmarked Reserves line shows the statutory General Fund Balance before any discretionary transfers to or from earmarked reserves undertaken by the Council. In order to aid clarity, the Council had an element of the general reserve earmarked for specific uses, these have now been established as earmarked reserves.

The main reason for the decrease in the level of Earmarked Reserves is the use of the Property Acquisition and New Homes Bonus Reserves use to fund an investment property purchase.

The Comprehensive Income and Expenditure Account

This statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation. Authorities raise taxation to cover expenditure in accordance with regulations; this may be different from the accounting cost. The taxation position is shown in the Movement in Reserves Statement.

The Balance Sheet

The Balance Sheet shows the value as at the Balance Sheet date of the assets and liabilities recognised by the Authority. The net assets of the Authority (assets less liabilities) are matched by the reserves held by the Authority. Reserves are reported in two categories. The first category of reserves are usable reserves, i.e. those reserves that the Authority may use to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitations on their use (for example the Capital Receipts Reserve may only be used to fund capital expenditure or repay debt). The second category of reserves is those that the Authority is not able to use to provide services. This category of reserves includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets are sold; and reserves that hold timing differences shown in the Movement in Reserves Statement line 'Adjustments between accounting basis and funding basis under regulations'.

The Councils working capital ratio (current assets / current liabilities) at 31 March 2017 is 2.6 (3.0 at 31 March 2016). The working capital provides an indication of the council's ability to pay its debts within one year. The higher the ratio, the more liquid the organisation.

The Cash Flow Statement

The Cash Flow Statement shows the changes in cash and cash equivalents of the Authority during the reporting period. The statement shows how the Authority generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the Authority are funded by way of taxation and grant income or from the recipients of services provided by the Authority. Investing activities represent the extent to which cash outflows have been made for resources, which are intended to contribute to the Authority's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital (i.e. borrowing) to the Authority.

Notes to the Core Financial Statements

These provide supporting and explanatory information on the Core Financial Statements.

The Collection Fund Statement

The Collection Fund is an agent's statement that reflects the statutory obligation for billing authorities to maintain a separate Collection Fund. The statement shows the transactions of Elmbridge as the billing authority in relation to the collection from taxpayers, and distribution to local authorities and the Government, of council tax and non-domestic rates.

In 2015/16 the Council joined a pooling arrangement with three other Surrey District Councils and Surrey County Council for Business Rates. As a result, the Council stands to gain an additional £1m as its share of the pooling arrangement which would otherwise have been paid to Central Government. Due to the complexities of the way the Business Rates Collection Fund operates this will only be available to spend in 2017/18. The Council was not a member of a Pool in 2016/17.

Material Assets and Liabilities

The Council purchased an investment property for £14.7 million with a yield of approximately 5% in Weybridge. In addition, in 2015/16 it was established in that significant works needed to be undertaken at one of the Councils Car Parks, the potential cost of the works identified have increased and an additional £250,000 has been added to the existing provision.

The Council established a Building Control mutual in August 2015. The Council will share in any future profits; however, it has provided a guarantee in relation to the Local Government Pension Scheme for the employees transferring of £0.7 million, this has been disclosed as a contingent liability on the basis that the guarantee only has an impact on the taxpayer if the mutual ceases to trade.

Pensions

These Statements have been prepared in accordance with International Accounting Standard (IAS) 19 – Employee Benefits. The Balance Sheet shows a Pensions liability of £58.6 million, which reduces the total reserves of the Council by some 35%. Further explanatory notes are provided in the Statement of Accounting Policies and in the notes to the Core Financial Statements.

Significant Changes in Accounting Policies and Requirements

There have been no significant changes in Accounting Policies and requirements for 2016/17.

Borrowing and Cash Flow

The Council has £17,225,000 of borrowing outstanding at 31 March 2017 from the Public Works Loan Board (PWLB). £1,500,000 was borrowed to part fund the building of the Xcel Leisure facility and £3,500,000 was borrowed to part fund the purchase of the shops in Cobham in 2012. During 2016/17 a further £13 million was borrowed to provide funding for investment property purchases.

The Council has sufficient resources to fund its Capital program but may decide to borrow based on interest rates and regulations. The Council is not allowed to borrow to fund revenue expenditure but has a balanced budget with its expenditure being financed from fees and charges, rental income from property holdings government grants and Council Tax, although the grant from Central Government is expected to cease by 2019/20.

Capital Expenditure

During the year the following items of major capital works and purchases were undertaken:

2015/16		2016/17
£'000		£'000
7,384	Investment Properties	14,676
1,441	Sports Hub, Waterside Drive	11,074
285	Other Public Building Acquisition and Enhancements	308
409	Private Sector Housing Grants	563
435	Affordable Housing Grants / Loans	153
445	Grant Expenditure - CIL / ECIF / Other	3,268
499	Other	453
399	IT Development/Investment	383
-	Community Transport / Centre Enhancements	124
3	Car Park Improvements	103
60	Playground Refurbishments / Tennis Courts	187
11,360	Total	31,292

The total capital receipts received which can only be used to fund capital expenditure was £1,504,000 with £1,002,000 being received as part of the agreement with Elmbridge Housing Trust (Paragon) for the Council's proportion of the sale of former council houses.

The Council set its capital programme in February 2017 with spending plans being funded as follows:

	Total Funds Available at	Budgeted Spend
	31 March 2017	2017/18
	£'000	£'000
Capital Receipts	12,177	3,540
Capital Grants	11,709	5,208
Revenue Resources	2,465	2,465
Borrowing*	-	19,982
_	26,351	31,195

^{*}Internal and external, £10m of which is subject to suitable investment/asset development opportunities being identified.

Significant Provisions or Contingencies and Material Write-Offs

Except in relation to appeals against Business Rate Valuation, there have been no material provisions or write-offs made during the year. The revaluation exercise carried out for 1 April 2017 raised concerns in relation to outstanding appeals for the 2010 Valuation List for business rate. As a result, the provision has been increased to £2.3 million. Details of provisions can be found in the notes to the Statement of Accounts.

Economic Climate

The economic crisis that descended on the global economy since the autumn of 2008 produced volatility in income received by the Council from fees and charges. In setting the 2016/17 budget there was still uncertainty about the ongoing impact on income streams such as car park income, council tax collection, building control and planning fees. However, overall the total income received from fees and charges during the year exceeded the budget. The income received from fees and charges is very much dependant on the disposable income of individuals and therefore remains an area of concern which will be closely monitored.

The adequacy of balances and reserves to withstand future financial pressures

The Council maintains a level of General Fund balances to provide a measure of protection against risk. Without the protection provided by reserves, any unforeseen expenditure would have to be met either by increases in Council Tax or immediate savings (potentially through reductions in service levels and redundancies)

The Revenue Risk Reserve together with the Interest Equalisation Reserve are used to mitigate revenue budget risks and interest rate risks facing the Council during the year such as shortfall in income or increase in expenditure.

The Land Charges Service is required to break even over a rolling three-year period. In order to provide for any future shortfalls in income, in accordance with accountancy practice, the surplus income has been established as a reserve, which can only be used to improve the service.

The Council is determined to address the financial challenges presented by the wider economic difficulties and stringent resource constraints by utilising focused risk management and by embracing all opportunities available to deliver more effective and efficient services for our community.

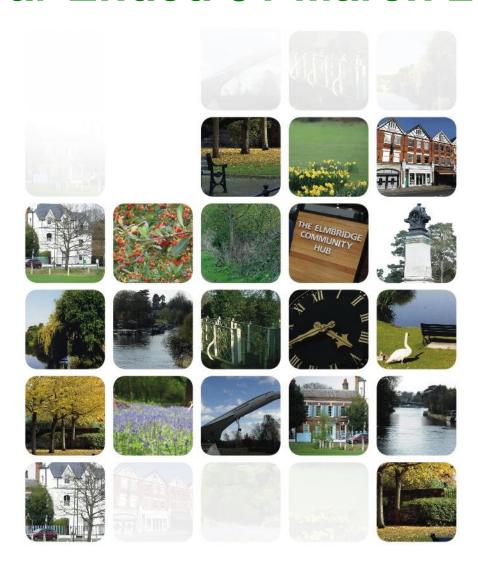
The forecast over the next three years is that in order to have a balanced budget the Council will need to find savings of approximately £4 million based on the Medium Term Financial Strategy approved by Council in February 2017. The Council manages financial risk by maintaining adequate reserves to help ensure that the medium-term policy programme is sustainable, in 2016/17, the 2017/18 Budget includes the use of £1.0 million of reserves.

A summary of the Medium Term Financial Strategy is set out below:

	2017/18 Budget	2018/19 Forecast	2019/20 Forecast	2020/21 Forecast
	£'000	£'000	£'000	£'000
Net Budget Requirement to Provide Services	17,911	17,493	18,143	19,093
Expenditure				
Growth/Spending Pressures	905	250	250	350
Reduction in External Funding	-	300	200	100
Inflation on Contracts and Pay	537	500	500	500
Approved Savings/Fees & Charges - February 2016	(1,860)	(400)	-	-
Total Budget Requirement	16,366	17,786	18,743	19,893
Available Funding (Council Tax, Government Grants and Reserves)	17,493	16,765	15,828	15,853
Cumulative Budget Gap	0	1,021	2,915	4,040
Annual Funding Gap	0	1,021	1,894	1,125



Statement of Accounts Year Ended 31 March 2017



Contents	Page No.
Statement of Responsibilities	2
Independent Auditor's Report to Members of Elmbridge Borough Council	3
Core Financial Statements	
Movement in Reserves Statement	6
Comprehensive Income and Expenditure Statement	7/8
Balance Sheet	10
Cash Flow Statement	11
Notes to the Core Financial Statements	12
Collection Fund Income and Expenditure Account	66
Notes to the Collection Fund Income and Expenditure Account	67
Glossary of Terms	69
Abbreviations	72
Annual Governance Statement	74

Statement of Responsibilities

The Council's Responsibilities

The Council is required to:

- Make arrangements for the proper administration of its financial affairs and to secure that one of its
 officers has the responsibility for the administration of those affairs. In this Council, the responsibility of
 Chief Financial Officer is allocated to the S151 Officer;
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets;
- Approve the Statement of Accounts.

Approved by Council

The Statement of Accounts will be approved at a meeting of the Audit & Standards Committee on 20 September 2017 after the completion of the audit.

Councillor Coomes Chair of Audit & Standards Committee 25 September 2017

Responsibilities of S151 Officer as Chief Financial Officer

The S151 Officer is responsible for the preparation of the Council's Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC *Code of Practice on Local Authority Accounting in the United Kingdom* ("the Code").

In preparing this Statement of Accounts, the S151 Officer has:

- selected suitable accounting policies and then applied them consistently;
- made judgments and estimates that were reasonable and prudent; and
- complied with the Code of Practice.

The S151 Officer has also:

- Kept proper accounting records which were up to date;
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

Certificate of Chief Financial Officer

I hereby certify that the Statement of Accounts presents a true and fair view of the financial position and the income and expenditure of the Council for the year ended 31 March 2017 and also that the Statement of Accounts complies with the requirements of the Accounts and Audit Regulations 2015.

Sarah Selvanathan Strategic Director & Deputy Chief Executive (S 151 Officer). 25 September 2017 (Audited version)

Independent Auditor's Report to the Members of Elmbridge Borough Council

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ELMBRIDGE BOROUGH COUNCIL

We have audited the financial statements of Elmbridge Borough Council (the "Authority") for the year ended 31 March 2017 under the Local Audit and Accountability Act 2014 (the "Act"). The financial statements comprise the Movement in Reserves Statement, the Comprehensive Income and Expenditure Statement, the Balance Sheet, the Cash Flow Statement, the Collection Fund Income and Expenditure Account and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016/17.

This report is made solely to the members of the Authority, as a body, in accordance with Part 5 of the Act and as set out in paragraph 43 of the Statement of Responsibilities of Auditors and Audited Bodies published by Public Sector Audit Appointments Limited. Our audit work has been undertaken so that we might state to the Authority's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the Strategic Director and Deputy Chief Executive and auditor

As explained more fully in the Statement of Responsibilities, the Strategic Director and Deputy Chief Executive is responsible for the preparation of the Statement of Accounts, which includes the financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016/17, which give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law, the Code of Audit Practice published by the National Audit Office on behalf of the Comptroller and Auditor General (the "Code of Audit Practice") and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Authority's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Strategic Director and Deputy Chief Executive; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Narrative Report and the Annual Governance Statement to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion:

- the financial statements present a true and fair view of the financial position of the Authority as at 31 March 2017 and of its expenditure and income for the year then ended; and
- the financial statements have been prepared properly in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016/17 and applicable law.

Opinion on other matters

In our opinion, the other information published together with the audited financial statements in the Narrative Report and the Annual Governance Statement for the financial year for which the financial statements are prepared is consistent with the audited financial statements.

Matters on which we are required to report by exception

We are required to report to you if:

- in our opinion the Annual Governance Statement does not comply with the guidance included in 'Delivering Good Governance in Local Government: Framework (2016)' published by CIPFA and SOLACE; or
- we have reported a matter in the public interest under section 24 of the Act in the course of, or at the conclusion of the audit; or
- we have made a written recommendation to the Authority under section 24 of the Act in the course
 of, or at the conclusion of the audit; or
- we have exercised any other special powers of the auditor under the Act.

We have nothing to report in respect of the above matters.

Conclusion on the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources

Respective responsibilities of the Authority and auditor

The Authority is responsible for putting in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.

We are required under Section 20(1)(c) of the Act to be satisfied that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We are not required to consider, nor have we considered, whether all aspects of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

Scope of the review of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources

We have undertaken our review in accordance with the Code of Audit Practice, having regard to the guidance on the specified criteria issued by the Comptroller and Auditor General in November 2016, as to whether the Authority had proper arrangements to ensure it took properly informed decisions and deployed resources to achieve planned and sustainable outcomes for taxpayers and local people. The Comptroller and Auditor General determined this criteria as that necessary for us to consider under the Code of Audit Practice in satisfying ourselves whether the Authority put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2017.

We planned our work in accordance with the Code of Audit Practice. Based on our risk assessment, we undertook such work as we considered necessary to form a view on whether in all significant respects the Authority has put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources.

Conclusion

On the basis of our work, having regard to the guidance on the specified criteria issued by the Comptroller and Auditor General in November 2016, we are satisfied that in all significant respects the Authority put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2017.

Certificate

We certify that we have completed the audit of the financial statements of the Authority in accordance with the requirements of the Act and the Code of Audit Practice.

Sarah L Ironmonger

Sarah L Ironmonger

for and on behalf of Grant Thornton UK LLP, Appointed Auditor 2nd Floor, St John's House, Haslett Avenue West. Crawley. RH10 1HS

Date: 28 September 2017

Movement in Reserves Statement

2015/16 Restated Balance at 31 March 2015 carried forward	General 0000.3 General Coo.7 Fund Reserve	Earmarked 500 Revenue 6000 Reserves	General General 500 Fund 600 Balance	Capital 600 Receipts 660 Reserve	Capital Grants O000 Unapplied	Total 0000, 3 Total 0000, 9 Reserves	£'000 Reserves 32,962	Total 5000 Authority Reserves
Movement in reserves during 2015/16 Total Comprehensive Income and Expenditure	13,670	(2,617)	11,053	-	-	11,053	13,642	24,695
Adjustments between accounting basis and funding basis under regulation (Note 7)	(13,670)	-	(13,670)	1,405	4,702	(7,563)	7,563	-
Increase (Decrease) in 2015/16	-	(2,617)	(2,617)	1,405	4,702	3,490	21,205	24,695
Balance at 31 March 2016 carried forward	4,000	24,190	28,190	11,395	9,920	49,505	54,167	103,672

The MIRS has been restated in accordance with Accounting Practice. Compared to the 2015/16 requirements, the change is the combination of the following three lines to give the 'Total Comprehensive Income and Expenditure' as found in the restated Movement in Reserves Statement above.

2015/16 Restated	ج General 00 Fund 0 Reserve	ஐ Earmarked G Revenue G Reserves	ج General G Fund G Balance*	க Capital G Receipts Reserve	க Capital o Grants o Unapplied	ਸ਼ੂ Total G Usable G Reserves	ஐ Unusable 6 Reserves	Total Authority Reserves
Surplus/(Deficit) on the provision of services	11,053	-	11,053	-	-	11,053	-	11,053
Other Comprehensive Income and Expenditure	-	-	-	-	-	-	13,642	13,642
Transfers to/from Earmarked Reserves	2,617	(2,617)	-	-	-	-	-	-
Total Comprehensive Income and Expenditure	13,670	(2,617)	11,053	-	-	11,053	13,642	24,695

^{*}General Fund Balance is the sum of the General Fund Reserve and the Earmarked Revenue Reserves.

2016/17 Balance at 31 March 2016 carried forward	General General 0000's General Cooo's General Cooo'	Earmarked 3. Earmarked 0.00 Reserves 0.00 Reserves	General General Oct. 88 General Oct. 98 General Genera	Capital Googles Capital Cabital Cabita	Capital Grants O.6'6 Unapplied	Total Ocidination Control Cont	€ COO. 3 Unusable COO. 3 COO.	Total 3. Total 0.00 Authority Reserves
Movement in reserves during 2016/17 Total Comprehensive Income and Expenditure	(922)	3,972	3,050	-	-	3,050	3,763	6,813
Adjustments between accounting basis and funding basis under regulation (Note 7)	922	-	922	782	1,789	3,493	(3,493)	-
Increase (Decrease) in 2016/17	-	3,972	3,972	782	1,789	6,543	270	6,813
Balance at 31 March 2017 carried forward	4,000	28,162	32,162	12,177	11,709	56,048	54,437	110,485

The movement in reserves statement shows the position at the 31 March 2017 for the movements between reserves in accordance with the requirements of the Code of Practice. Detailed analysis of the movement in earmarked reserves is found in note 8 to the Statement of Accounts.

Comprehensive Income and Expenditure Statement

This statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation. Authorities raise taxation to cover expenditure in accordance with regulations; this may be different from the accounting cost. The taxation position is shown in the Movement in Reserves Statement.

On 27 March 2000 the Council transferred its housing stock to the Elmbridge Housing Trust. The agreement between the Council and the Elmbridge Housing Trust required that a proportion of the proceeds derived from the sale of the council houses transferred to the Trust under Right to Buy arrangements would in future years be passed to Elmbridge Borough Council. In 2016/17 £1,003,000 (2015/16 £1,656,000) after taking account of the cost of sales, was due to be paid to the Council. The income can only be used to finance capital expenditure, or repay debt, and has been transferred to the Capital Receipts Reserve.

Comprehensive Income and Expenditure Statement

2	015/16 (Restated))				2016/17	
Gross Expenditure	Gross Income	Net Expenditure		N o t e	Gross Expenditure	Gross Income	Net Expenditure
£'000	£'000	£'000			£'000	£'000	£'000
			Service Expenditure				
662	161	500	Community Development		621	152	469
2,911	89	2,822	Corporate Development		2,925	112	2,813
8,262	2,187	6,077	Environment		7,900	2,296	5,604
3,028	3,938	(910)	Highways and Transport		2,900	4,347	(1,447
46,796	43,274	3,522	Housing		45,683	42,787	2,896
6,038	1,396	4,641	Leisure and Culture		6,327	1,381	4,946
528	353	175	Licensing Committee		541	376	165
1,550	1,661	(111)	Resources		8,375	1,906	6,469
4,674	2,024	2,650	Social		4,476	1,950	2,526
4,417	6,720	(2,303)	Planning Committee		6,788	8,047	(1,259
78,866	61,803	17,063	Cost of Services		86,536	63,354	23,182
48	4	44	Other Operating Expenditure	9	62		62
-	1,845	(1,845)	Gains on Sale of Former Council Houses			1,241	(1,241
4,532	5,662	(1,130)	Financing and Investment Income and Expenditure	10	496	1,585	(1,089
21,058	46,243	(25,185)	Taxation and Non-Specific Grant Income and Expenditure	11	19,425	43,389	(23,964
104,504	115,557	(11,053)	(Surplus) or Deficit on Provision of Services		106,519	109,569	(3,050
		(7,116)	(Surplus) or Deficit on Revaluation of Property, Plant and Equipment Assets	24.2			(15,664
		-	Impairment Losses on Non-Current assets charged to the Revaluation Reserve				590
		(6,526)	Re-measurement of Net Defined Pension Liability	40.2			11,311
		(13,642)	Other Comprehensive Income and Expenditure				(3,763
		(24,695)	Total Comprehensive Income and Expenditure				(6,813

The segments within the cost of services for 2015/16 have been restated in accordance with accounting practice (IAS1) because of the change in reporting requirements in the 2016/17 Code of Practice on Local Authority Accounting. The Cost of Services totals has not been affected. The details of the restatement can be found on the following page.

		2015/16 Sta	atement of Acco	unts Segm	ents (Notes to	the Accou	ints)			
New Segments	Central Services to the Public	Culture and Related Services	Env and Regulatory Services	Planning Services	Highways Roads and Transport Services	Housing	Social Services	Corporate and Democratic Costs	Non Distributed Costs	Total
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Community Development	85	-	577	-	· -	-	-			- 662
Corporate Development	1,280	-	-	-	-	-	-	1,631	•	2,911
Environment	-	-	8,165	-	97	-	-			- 8,262
Highways and Transport	-	-	-	-	3,028	-	-			- 3,028
Housing	-	-	-	-	-	46,796	-			- 46,796
Leisure and Culture	-	5,036	1,002	-	-	-	-			- 6,038
Licensing Committee	-	-	325	-	203	-	-			- 528
Resources	1,288	-	-	-	-	-	-	242	20	1,550
Social	440	-	-	-		-	4,234			4,674
Planning Committee	317	-	-	4,100	-	-	-			- 4,417
Gross Expenditure	3,410	5,036	10,069	4,100	3,328	46,796	4,234	1,873	20	78,866
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Community Development	-	-	(161)	-		-	-			(161)
Corporate Development	(89)	-	-	-		-	-			(89)
Environment	-	-	(2,183)	-	(4)	-	-			(2,187)
Highways and Transport	-	-	-	-	(3,938)	-	-			(3,938)
Housing	-	-	-	-		(43,274)	-			- (43,274)
Leisure and Culture	-	(935)	(461)	-		-	-			(1,396)
Licensing Committee	-	-	(160)	-	(193)	-	-			- (353)
Resources	(1,638)	-	-	-		-	-	(23)		- (1,661)
Social	(3)	-	-	_		-	(2,021)	· · ·		(2,024)
Planning Committee	(298)	-	-	(6,422)	-	-	-			(6,720)
Gross Income	(2,028)	(935)	(2,965)	(6,422)	(4,135)	(43,274)	(2,021)	(23)		- (61,803)
Net Expenditure	1,382	4,101	7,104	(2,322)	(807)	3,522	2,213	1,850) 20	17,063

Balance Sheet as at 31 March 2017

2015/16			2016/17
£'000		Notes	£'000
72,780	Property Plant & Equipment	12	92,268
1,292	Heritage Assets	13	1,292
28,160	Investment Properties	14	42,700
1,370	Intangible Assets	15	1,342
19,355	Long Term Investments	16	16,518
870	Long Term Debtors	18	784
123,827	Long Term Assets	-	154,904
′	Short Term Investments	16	25,044
	Inventories Short Term Debtors	18	68 9,223
1	Cash and Cash Equivalents	19	21,829
13,233	Assets Held for Sale	19	480
	_	-	
49,710	Current Assets	-	56,644
(16,330)	Short Term Creditors	21.1	(21,122)
(140)	Short Term Loans	21.2	(490)
(16,470)	Current Liabilities	_	(21,612)
(46,383)	Net Liablity Arising from the Defined Benefit Obligation	40	(58,651)
(2,612)	Provisions	39	(4,065)
(4,400)	Long Term Borrowing	43.2	(16,735)
(53,395)	Long Term Liabilities	_	(79,451)
103,672	Net Assets	- -	110,485
49,505	Useable Reserves	23	56,048
54,167	Unusable Reserves	24	54,437
103,672	Total Reserves		110,485

These financial statements replace the unaudited financial statements certified by the Strategic Director & Deputy Chief Executive (S151 Officer) on 31 May 2017

The balance sheet shows the value as at the balance sheet date of the assets and liabilities recognised by the Council. The net assets of the Council (assets less liabilities) are matched by the reserves held by the Council. Reserves are reported in two categories. The first category of reserves is usable reserves, i.e. those reserves that the Council may use to provide services, subject to the need to maintain a prudent level of reserves and any statutory or other limitations on their use (for example the Capital Receipts Reserve may only be used to fund capital expenditure or repay debt). The second category of reserves is those that the Council is not able to use to provide services. This category of reserves includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets are sold; and reserves that hold timing differences shown in the Movement in Reserves Statement line 'Adjustments between accounting basis and funding basis under regulations'.

Cash Flow Statement

2015/16		2016/17
£'000	Notes	£'000
(11,053) Net (surplus) or deficit on the provision of services		(3,050)
Adjustments to net surplus or deficit on the provision of services for non- cash movements	25.1	(19,671)
7,796 Adjustments for items included in the net surplus or deficit on the provision of services that are investing and financing activities	25.2	7,376
(3,132) Net cash flows from operating Activities		(15,345)
(4,412) Investing Activities	26	23,619
(766) Financing Activities	27	(14,868)
(8,310) Net increase or decrease in cash and cash equivalents		(6,594)
(6,925) Cash and cash equivalents at the beginning of the reporting period		(15,235)
(15,235) Cash and cash equivalents at the end of the reporting period	19	(21,829)

The Cash Flow Statement shows the changes in cash and cash equivalents of the Council during the reporting period. The statement shows how the Council generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the Council are funded by way of taxation and grant income or from the recipients of services provided by the Council. Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the Council's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital (i.e. borrowing) to the Council.

The increase in the cash and cash equivalents is mainly as a result of the increase in the temporary (less than one month) investments of £3.7m, with the balance held as overnight deposits.

Notes to the Core Financial Statements

1. Accounting Policies

1.1 General Principles

The Statement of Accounts summarises the Council's transactions for the 2016/17 financial year and its position at the year-end of 31 March 2017. The Council is required to prepare an annual Statement of Accounts by the Accounts and Audit Regulations 2015, which Regulations require to be prepared in accordance with proper accounting practices. These practices, under Section 21 of 2003 Act, primarily comprise the Code of Practice on Local Authority Accounting in the United Kingdom 2016/17 and the Service Reporting Code of Practice 2016/17, supported by International Financial Reporting Standards (IFRS).

The accounting convention adopted in the Statement of Accounts is principally historical cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

1.2 Accruals of Income and Expenditure

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

- Revenue from the sale of goods is recognised when the Council transfers the significant risks and
 rewards of ownership to the purchaser and it is probable that economic benefits or service potential
 associated with the transaction will flow to the Council.
- Revenue from the provision of services is recognised when the Council can measure reliably the
 percentage of completion of the transaction and it is probable that economic benefits or service
 potential associated with the transaction will flow to the Council.
- Supplies are recorded as expenditure when they are consumed where there is a gap between the
 date supplies are received and their consumption, they are carried as inventories on the Balance
 Sheet.
- Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.
- Interest receivable on investments and payable on borrowings is accounted for respectively as
 income and expenditure on the basis of the effective interest rate for the relevant financial
 instrument rather than the cash flows fixed or determined by the contract.
- Where revenue and expenditure have been recognised but cash has not been received or paid, a
 debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where debts may not
 be settled, the balance of debtors is written down and a charge made to revenue for the income that
 might not be collected.

1.3 Cash and Cash Equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are investments that mature in a specified period, no more than one month or less from the date of the balance sheet and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Council's cash management.

1.4 Prior Period Adjustments, Changes in Accounting Policies and Estimates and Errors

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the Council's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied.

Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

1.5 Charges to Revenue for Non-Current Assets

Services, support services and trading accounts are debited with the following amounts to record the cost of holding fixed assets during the year:

- depreciation attributable to the assets used by the relevant service;
- revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off;
- amortisation of intangible fixed assets attributable to the service.

The Council cannot raise Council Tax to fund depreciation, revaluation and impairment losses or amortisations. However, it is required to make an annual contribution from revenue towards the reduction in its overall borrowing requirement equal to an amount calculated on a prudent basis determined by the Council in accordance with statutory guidance.

Depreciation, revaluation and impairment losses and amortisations are therefore replaced by the contribution in the General Fund Balance Minimum Revenue Provision (MRP) by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between them.

1.6 Council Tax and Non-Domestic Rates

Billing authorities act as agents, collecting council tax and Non-Domestic Rates (NDR) on behalf of the major preceptors (including government for NDR) and, as principals, collecting council tax and NDR for themselves. Billing authorities are required by statute to maintain a separate fund (i.e. the Collection Fund) for the collection and distribution of amounts due in respect of council tax and NDR. Under the legislative framework for the Collection Fund, billing authorities, major preceptors and central government share proportionately the risks and rewards that the amount of council tax and NDR collected could be less or more than predicted.

Accounting for Council Tax and NDR

The council tax and NDR income included in the Comprehensive Income and Expenditure Statement is the authority's share of accrued income for the year. However, regulations determine the amount of council tax and NDR that must be included in the authority's General Fund. Therefore, the difference between the income included in the Comprehensive Income and Expenditure Statement and the amount required by regulation to be credited to the General Fund is taken to the Collection Fund Adjustment Account and included as a reconciling item in the Movement in Reserves Statement.

The Balance Sheet includes the authority's share of the end of year balances in respect of council tax and NDR relating to arrears, impairment allowances for doubtful debts, overpayments and prepayments and appeals.

1.7 Employee Benefits

Benefits Payable During Employment

Short-term employee benefits are those due to be settled within 12 months of the year-end. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary

benefits (e.g. cars) for current employees and are recognised as an expense for services in the year in which employees render service to the Council.

Termination Benefits

Termination benefits are amounts payable as a result of a decision by the Council to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy in exchange for those benefits and are charged on an accruals basis, to the appropriate service segment line in the Comprehensive Income and Expenditure Statement, at the earlier of when the authority can no longer withdraw the offer of those benefits or when the Council recognises costs for a restructuring. Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund balance to be charged with the amount payable by the Council to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end.

Post-Employment Benefits

Employees of the Council are members of the Local Government Pension Scheme, administered by Surrey County Council. The scheme provides defined benefits to members (retirement lump sums and pensions), earned as employees worked for the Council.

The Local Government Pension Scheme is accounted for as a defined benefits scheme. The liabilities of the Surrey Pension Fund attributable to the Council are included in the Balance Sheet on an actuarial basis using the projected unit method – i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc., and projections of projected earnings for current employees.

Liabilities are discounted to their value at current prices, using a Corporate Bond yield curve is constructed based upon a corporate bond yield curve (based on the constituents of the iBoxx AA corporate bond index). This is then adjusted to reflect the 'term' of the benefit.

The assets of the Surrey Pension Fund attributable to the Council are included in the Balance Sheet at their fair value:

- quoted securities current bid price
- unquoted securities professional estimate
- unitised securities current bid price
- property market value.

The change in the net pensions liability is analysed into seven components:

Service cost comprising:

- current service cost the increase in liabilities as a result of years of service earned this year, allocated in the Comprehensive Income and Expenditure Statement to the services for which the employees worked;
- past service cost the increase in liabilities arising from current year decisions whose effect relates to years of service earned in earlier years, debited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement as part of the service segments;
- net interest on the net defined benefit liability, i.e. net interest expense for the authority the
 change during the period in the net defined benefit liability that arises from the passage of time
 charged to the Financing and Investment Income and Expenditure line of the Comprehensive
 Income and Expenditure Statement this is calculated by applying the discount rate used to
 measure the defined benefit obligation at the beginning of the period to the net defined benefit

liability at the beginning of the period – taking into account any changes in the net defined benefit liability during the period as a result of contribution and benefit payments;

Re-measurements comprising:

- the return on plan assets excluding amounts included in net interest on the net defined benefit liability charged to the Pensions Reserve as Other Comprehensive Income and Expenditure.
- actuarial gains and losses changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions – debited to the Pensions Reserve as Other Comprehensive Income and Expenditure; and
- Contributions paid to the Surrey Pension Fund cash paid as employer's contributions to the pension fund in settlement of liabilities; not accounted for as an expense.

In relation to retirement benefits, statutory provisions require the General Fund Balance to be charged with the amount payable by the Council to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are appropriations to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end. The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

Discretionary Benefits

The Council also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

1.7 Events after the Reporting Period

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the end of the reporting period the Statement of Accounts is adjusted to reflect such events;
- those that are indicative of conditions that arose after the reporting period the Statement of Accounts is not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

1.8 Financial Instruments

Financial Liabilities

Financial liabilities are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and are carried at their amortised cost. Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised.

For the borrowing that the Council has, this means that the amount presented in the Balance Sheet is the outstanding principal repayable (plus accrued interest); and interest charged to the Comprehensive Income and Expenditure Statement is the amount payable for the year according to the loan agreement.

Gains and losses on the repurchase or early settlement of borrowing are credited and debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement in the year of repurchase/settlement. However, where repurchase has taken place as part of a restructuring of the loan portfolio that involves the modification or exchange of existing instruments, the premium or discount is respectively deducted from or added to the amortised cost of the new or modified loan and the write-down to the Comprehensive Income and Expenditure Statement is spread over the life of the loan by an adjustment to the effective interest rate.

Where premiums and discounts have been charged to the Comprehensive Income and Expenditure Statement, regulations allow the impact on the General Fund Balance to be spread over future years. The Council has a policy of spreading the gain or loss over the term that was remaining on the loan against which the premium was payable or discount receivable when it was repaid.

The reconciliation of amounts charged to the Comprehensive Income and Expenditure Statement to the net charge required against the General Fund Balance is managed by a transfer to or from the Financial Instruments Adjustment Account in the Movement in Reserves Statement.

Financial Assets

Financial assets are classified into two types:

- loans and receivables assets that have fixed or determinable payments but are not quoted in an active market
- available-for-sale assets assets that have a quoted market price and/or do not have fixed or determinable payments.

Loans and Receivables

Loans and receivables are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value. They are subsequently measured at their amortised cost. Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. For most of the loans that the Council has made, this means that the amount presented in the Balance Sheet is the outstanding principal receivable (plus accrued interest) and interest credited to the Comprehensive Income and Expenditure Statement is the amount receivable for the year in the loan agreement.

When soft loans are made, a loss is recorded in the Comprehensive Income and Expenditure Statement (debited to the appropriate service) for the present value of the interest that will be foregone over the life of the instrument, resulting in a lower amortised cost than the outstanding principal. Interest is credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement at a marginally higher effective rate of interest than the rate receivable from the organisation with the difference serving to increase the amortised cost of the loan in the Balance Sheet. Statutory provisions require that the impact of soft loans on the General Fund Balance is the interest receivable for the financial year – the reconciliation of amounts debited and credited to the Comprehensive Income and Expenditure Statement to the net gain required against the General Fund Balance is managed by a transfer to or from the Financial Instruments Adjustment Account in the Movement in Reserves Statement. The Council has no soft loans.

Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made, the asset is written down and a charge made to the relevant service (for receivables specific to that service) or the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The impairment loss is measured as the difference between the carrying amount and the present value of the revised future cash flows discounted at the asset's original effective interest rate.

Any gains and losses that arise on the de-recognition of an asset are credited or debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

Available-for-Sale Assets

Available-for-sale assets are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured and carried at fair value. Where the asset has fixed or determinable payments, annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the amortised cost of the asset multiplied by the effective rate of interest for the instrument. Where there are no fixed or determinable payments, income (e.g. dividends) is credited to the Comprehensive Income and Expenditure Statement when it becomes receivable by the Council.

Assets are maintained in the Balance Sheet at fair value. Values are based on the following principles:

- instruments with quoted market prices the market price;
- other instruments with fixed and determinable payments discounted cash flow analysis;
- equity shares with no quoted market prices independent appraisal of company valuations.

Changes in fair value are balanced by an entry in the Available-for-Sale Reserve and the gain/loss is recognised in the Surplus or Deficit on Revaluation of Available-for-Sale Financial Assets. The exception is where impairment losses have been incurred – these are debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement, along with any net gain or loss for the asset accumulated in the Available-for-Sale Reserve.

Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made (fixed or determinable payments) or fair value falls below cost, the asset is written down and a charge made to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. If the asset has fixed or determinable payments, the impairment loss is measured as the difference between the carrying amount and the present value of the revised future cash flows discounted at the asset's original effective interest rate. Otherwise, the impairment loss is measured as any shortfall of fair value against the acquisition cost of the instrument (net of any principal repayment and amortisation).

Any gains and losses that arise on the de-recognition of the asset are credited or debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement, along with any accumulated gains or losses previously recognised in the Available-for-Sale Reserve.

Where fair value cannot be measured reliably, the instrument is carried at cost (less any impairment losses).

1.9 Government Grants and Contributions

Whether paid on account, by instalments or in arrears, government grants and third-party contributions and donations are recognised as due to the Council when there is reasonable assurance that:

- the Council will comply with the conditions attached to the payments; and
- the grants or contributions will be received.

Amounts recognised as due to the Council are not credited to the Comprehensive Income and Expenditure Statement until conditions attached to the grant or contribution have been satisfied. Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset acquired using the grant or contribution are required to be consumed by the recipient as specified, or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as creditors. When conditions are satisfied, the grant or contribution is credited to the relevant service line (attributable revenue grants and contributions) or Taxation and Non-Specific Grant Income (non-ring-fenced revenue grants and all capital grants) in the Comprehensive Income and Expenditure Statement.

Where capital grants are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance in the Movement in Reserves Statement. Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Grants Unapplied Reserve. Where it has been applied, it is posted to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied Reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

1.10 Heritage Assets & Memorials

Heritage Assets

The carrying amounts of heritage assets are reviewed where there is evidence of impairment, e.g. where an item has suffered physical deterioration or breakage or where doubts arise as to authenticity. The Authority's heritage assets are accounted for in accordance with the nature of the asset and the relevant accounting policy.

Memorials

The Council is responsible for a number of memorials in the Borough. These memorials, while having significant value to the community, have no resale value and are not used for any operational purpose. The memorials are reflected in the balance sheet at replacement cost and are not depreciated on the basis they have indeterminate lives and are fully maintained.

1.11 Intangible Assets

Expenditure on non-monetary assets that do not have physical substance but are controlled by the Council as a result of past events (e.g. software licences) is capitalised when it is expected that future economic benefits or service potential will flow from the intangible asset to the Council.

Internally generated assets are capitalised where it is demonstrable that the project is technically feasible and is intended to be completed (with adequate resources being available) and the Council will be able to generate future economic benefits or deliver service potential by being able to sell or use the asset.

Expenditure is capitalised where it can be measured reliably as attributable to the asset and is restricted to that incurred during the development phase (research expenditure cannot be capitalised).

Expenditure on the development of the website is capitalised because the website is not solely or primarily intended to promote or advertise the Council's goods or services, as it also includes facilities for web based payments.

Intangible assets are measured initially at cost. Amounts are only revalued where the fair value of the assets held by the Council can be determined by reference to an active market. In practice, no intangible asset held by the Council meets this criterion, and they are therefore carried at amortised cost. The depreciable amount of an intangible asset is amortised over its useful life to the relevant service line(s) in the Comprehensive Income and Expenditure Statement. An asset is tested for impairment whenever there is an indication that the asset might be impaired – any losses recognised are posted to the relevant service line(s) in the Comprehensive Income and Expenditure Statement. Any gain or loss arising on the disposal or abandonment of an intangible asset is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement.

Where expenditure on intangible assets qualifies as capital expenditure for statutory purposes, amortisation, impairment losses and disposal gains and losses are not permitted to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

1.12 Interests in Companies and Other Entities

The Council has no material interests in companies and other entities that have the nature of subsidiaries, associates and jointly controlled entities and has no requirement to prepare group accounts. However In August 2015 the Council established a mutual for the Building Control Service in which it owns 20% of the share equity with the balance being owned by the employees.

1.13 Inventories and Long-Term Contracts

Inventories are valued at the latest price paid, with an appropriate allowance made for obsolescent and slow-moving items. This is a departure from the requirements of The Code of Practice on Local Authority Accounting, which require stocks to be shown at the lower of cost or net realisable value, if lower. The effect of the difference in treatment is not material.

Long-term contracts are accounted for on the basis of charging the Surplus or Deficit on the Provision of Services with the value of works and services received under the contract during the financial year.

1.14 Investment Property

Investment properties are those that are used solely to earn rentals and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods or is held for sale.

Investment properties are measured initially at cost and subsequently at fair value, being the price that would be received to sell such an asset in an orderly transaction between market participants at the measurement date. As a non-financial asset, investment properties are measured at highest and best use. Properties are not depreciated but are revalued annually according to market conditions at the year-end. Gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The same treatment is applied to gains and losses on disposal.

Rentals received in relation to investment properties are credited to the Financing and Investment Income line and result in a gain for the General Fund Balance. However, revaluation and disposal gains and losses are not permitted by statutory arrangements to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

1.15 Leases

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee. All other leases are classified as operating leases.

Where a lease covers both land and buildings, the land and buildings elements are considered separately for classification.

Arrangements that do not have the legal status of a lease but convey a right to use an asset in return for payment are accounted for under this policy where fulfillment of the arrangement is dependent on the use of specific assets.

The Council as Lessee

Finance Leases

Property, plant and equipment held under finance leases is recognised on the Balance Sheet at the commencement of the lease at its fair value measured at the lease's inception (or the present value of the minimum lease payments, if lower). The asset recognised is matched by a liability for the obligation to pay the lessor. Initial direct costs of the Council are added to the carrying amount of the asset. Premiums paid

on entry into a lease are applied to writing down the lease liability. Contingent rents are charged as expenses in the periods in which they are incurred.

Lease payments are apportioned between:

- a charge for the acquisition of the interest in the property, plant or equipment applied to write down the lease liability, and
- a finance charge (debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement).

Property, Plant and Equipment recognised under finance leases is accounted for using the policies applied generally to such assets, subject to depreciation being charged over the lease term if this is shorter than the asset's estimated useful life (where ownership of the asset does not transfer to the Council at the end of the lease period).

The Council is not required to raise Council Tax to cover depreciation or revaluation and impairment losses arising on leased assets. Instead, a prudent annual contribution is made from revenue funds towards the deemed capital investment in accordance with statutory requirements. Depreciation and revaluation and impairment losses are therefore substituted by a revenue contribution in the General Fund Balance, by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

Operating Leases

Rentals paid under operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense of the services benefiting from use of the leased property, plant or equipment. Charges are made on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (e.g. there is a rent-free period at the commencement of the lease).

The Council as Lessor

Finance Leases

Where the Council grants a finance lease over a property or an item of plant or equipment, the relevant asset is written out of the Balance Sheet as a disposal. At the commencement of the lease, the carrying amount of the asset in the Balance Sheet (whether Property, Plant and Equipment or Assets Held for Sale) is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. A gain, representing the Council's net investment in the lease, is credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal), matched by a lease (long-term debtor) asset in the Balance Sheet.

Lease rentals receivable are apportioned between:

- a charge for the acquisition of the interest in the property applied to write down the lease debtor (together with any premiums received), and
- finance income (credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement).

The gain credited to the Comprehensive Income and Expenditure Statement on disposal is not permitted by statute to increase the General Fund Balance and is required to be treated as a capital receipt. Where a premium has been received, this is posted out of the General Fund Balance to the Capital Receipts Reserve in the Movement in Reserves Statement. Where the amount due in relation to the lease asset is to be settled by the payment of rentals in future financial years, this is posted out of the General Fund Balance to the Deferred Capital Receipts Reserve in the Movement in Reserves Statement. When the future rentals are received, the element for the capital receipt for the disposal of the asset is used to write down the lease debtor. At this point, the deferred capital receipts are transferred to the Capital Receipts Reserve.

The written-off value of disposals is not a charge against Council Tax, as the cost of fixed assets is fully provided for under separate arrangements for capital financing. Amounts are therefore appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

Operating Leases

Where the Council grants an operating lease over a property or an item of plant or equipment, the asset is retained in the Balance Sheet. Rental income is credited to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Credits are made on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (e.g. there is a premium paid at the commencement of the lease). Initial direct costs incurred in negotiating and arranging the lease are added to the carrying amount of the relevant asset and charged as an expense over the lease term on the same basis as rental income.

1.16 Overheads and Support Services

The costs of overheads and support services are charged to service segments in accordance with the authority's arrangements for accountability and financial performance.

1.17 Property, Plant and Equipment

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as Property, Plant and Equipment. For accounting purposes the Council has a de-minimis level of £10,000.

Recognition

Expenditure on the acquisition, creation or enhancement of Property, Plant and Equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the Council and the cost of the item can be measured reliably. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (i.e. repairs and maintenance) is charged as an expense when it is incurred.

Measurement

Assets are initially measured at cost, comprising:

- the purchase price
- any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management
- the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located.

The Council does not capitalise borrowing costs incurred whilst assets are under construction.

The cost of assets acquired other than by purchase is deemed to be its fair value, unless the acquisition does not have commercial substance (i.e. it will not lead to a variation in the cash flows of the Council). In the latter case, where an asset is acquired via an exchange, the cost of the acquisition is the carrying amount of the asset given up by the Council.

Donated assets are measured initially at fair value. The difference between fair value and any consideration paid is credited to the Taxation and Non-Specific Grant Income line of the Comprehensive Income and Expenditure Statement, unless the donation has been made conditionally. Until conditions are satisfied, the gain is held in the Donated Assets Account. Where gains are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance to the Capital Adjustment Account in the Movement in Reserves Statement.

Assets are then carried in the Balance Sheet using the following measurement bases:

- infrastructure and community assets
 – depreciated historical cost
- assets under construction historical cost
- surplus assets the current value measurement base is fair value, estimated at highest and best use from a market participant's perspective
- all other assets current value, determined as the amount that would be paid for the asset in its existing use (existing use value – EUV).

Where there is no market-based evidence of fair value because of the specialist nature of an asset, depreciated replacement cost (DRC) is used as an estimate of current value.

Where non-property assets that have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for current value.

Assets included in the Balance Sheet at current value are revalued according to the following revaluation programme. This is considered to be sufficiently regularly to ensure that the carrying amounts are not materially different from the fair values at the year-end,

- Annually Civic Centre / Xcel Leisure Centre
- Every 3 years Car Parks / Walton Town Centre / Cemetery Houses.
- Every 5 Years All other asset groups

Assets being valued every 3 and 5 years have been phased to ensure that at least 45% of the total asset value is planned to be revalued every year and around 70% being valued every three years.

Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains. Exceptionally, gains might be credited to the Surplus or Deficit on the Provision of Services where they arise from the reversal of a loss previously charged to a service.

Where decreases in value are identified, they are accounted for as follows:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

Impairment

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for as follows:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

Depreciation

Depreciation is provided for on all Property, Plant and Equipment assets by the systematic allocation of their depreciable amounts over their useful lives. An exception is made for assets without a determinable finite useful life (i.e. freehold land and certain Community Assets) and assets that are not yet available for use (i.e. assets under construction).

Deprecation is calculated on the following bases:

- other buildings, plant, furniture and equipment and infrastructure straight-line allocation over the useful life of the property as estimated by the valuer, or the estimated useful life of the other assets
- vehicles a percentage of the value of each class of assets in the Balance Sheet, as advised by a suitably qualified officer
- infrastructure no depreciation.

Where an item of property, plant and equipment asset has major components whose values are significant in relation to the total cost of the item, the components are depreciated separately.

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

Disposals and Non-Current Assets Held for Sale

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an Asset Held for Sale. It is then carried at the lower of this amount and fair value less costs to sell. The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is a subsequent decrease to fair value less costs to sell, the loss is posted to the Other Operating expenditure in the Comprehensive Income and Expenditure Statement. Gains in fair value are recognized only up to the amount of any previous losses recognised in the Surplus or Deficit on Provision of Services. Depreciation is not charged on assets held for sale.

If assets no longer meet the criteria to be classified as Assets Held for Sale, they are reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as held for sale; adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as Held for Sale, and their recoverable amount at the date of the decision not to sell.

Assets that are to be abandoned or scrapped are not reclassified as assets held for sale. When an asset is disposed of or decommissioned, the carrying amount of the asset in the Balance Sheet (whether property, plant and equipment or assets held for sale, is written off to the Other Operating Expenditure in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Receipts from disposals (if any) are credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (ie netted off against the carrying value of the asset at the time of disposal). Any revaluation gains accumulated for the asset in the Revaluation Reserve are transferred to the Capital Adjustment Account.

Amounts received for a disposal in excess of £10,000 are categorised as capital receipts. The balance of receipts remains within the Capital Receipts Reserve, and can then only be used for new capital investment or set aside to reduce the authority's underlying need to borrow. Receipts are appropriated to the Reserve from the General Fund Balance in the Movement in Reserves Statement.

The written off value of disposals is not a charge against council tax, as the cost of non-current assets is fully provided for under separate arrangements for capital financing.

1.18 Provisions, Contingent Liabilities and Contingent Assets

Provisions

Provisions are made where an event has taken place that gives the Council a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential, and a reliable estimate can be made of the amount of the obligation. For instance, the Council may be involved in a court case that could eventually result in the making of a settlement or the payment of compensation.

Provisions are charged as an expense to the appropriate service line in the Comprehensive Income and Expenditure Statement in the year that the Council becomes aware of the obligation, and are measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet. Estimated settlements are reviewed at the end of each financial year – where it becomes less than probable that a transfer of economic benefits will now be required (or a lower settlement than anticipated is made), the provision is reversed and credited back to the relevant service.

Where some or all of the payment required to settle a provision is expected to be recovered from another party (e.g. from an insurance claim), this is only recognised as income for the relevant service if it is virtually certain that reimbursement will be received if the Council settles the obligation.

Contingent Liabilities

A contingent liability arises where an event has taken place that gives the Council a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Council. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts.

1.19 Reserves

The Council sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by appropriating amounts out of the General Fund Balance in the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net charge against Council Tax for the expenditure.

Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments, retirement and employee benefits and do not represent usable resources for the Council – these reserves are explained in the relevant notes to the accounts.

From 1 April 2013 the Authority has elected to charge a Community Infrastructure Levy (CIL). The levy will be charged on new builds (chargeable developments for the Authority) with appropriate planning consent. The Council charges for and collects the levy, which is a planning charge. The income from the levy will be used to fund the provision, improvement, replacement, operation or maintenance of infrastructure projects (these include transport, flood defences and schools) to support the development of the area.

CIL is received without outstanding conditions; it is therefore recognised at the commencement date of the chargeable development in the Comprehensive Income and Expenditure Statement in accordance with the accounting policy for reserves set out above. CIL charges will be largely used to fund capital expenditure. However, they may also be used to fund revenue expenditure. Once a decision has been made on how the funds will be allocated the revenue reserve to transferred to the appropriate part of the balance sheet (Capital Grants, Short Term Creditors or Earmarked Reserves).

1.20 Revenue Expenditure Funded from Capital under Statute

Expenditure incurred during the year that may be capitalised under statutory provisions but that does not result in the creation of a non-current asset has been charged as expenditure to the relevant service in the Comprehensive Income and Expenditure Statement in the year. Where the Council has determined to meet the cost of this expenditure from existing capital resources or by borrowing, a transfer in the Movement in Reserves Statement from the General Fund Balance to the Capital Adjustment Account then reverses out the amounts charged so that there is no impact on the level of Council Tax.

1.21 Value Added Tax

VAT payable is included as an expense only to the extent that it is not recoverable from Her Majesty's Revenue and Customs. VAT receivable is excluded from income.

2. Exceptional Item

There are no exceptional items for 2016/17.

3. Accounting Standards that have been issued but have not yet been adopted

Additional disclosures that will be required in the in respect of accounting changes that are introduced in the 2017/18 Code relate to Pension Fund accounting by administering authorities and deal with amendments to the reporting of:

- · pension fund scheme transaction costs; and
- investment concentration.

As Elmbridge is not an administering authority it is not anticipated these would have a material impact on the Council's financial statements or the Council Tax Payer.

4. Critical Judgements in applying Accounting Policies

In applying the accounting policies set out in Note 1, the Council has had to make certain judgements about complex transactions or those involving uncertainty about future events. The critical judgements made in the Statement of Accounts are:

There is a high degree of uncertainty about future levels of funding for local government. However, the Council has determined that this uncertainty is not yet sufficient to provide an indication that the assets of the Council might be impaired as a result of a need to lose facilities and reduce levels of service provision.

5. Assumptions made about the future and other major sources of estimation uncertainty

The Statement of Accounts contains estimated figures that are based on assumptions made by the Council about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The items in the Council's Balance Sheet at 31 March 2017 for which there is a significant risk of material adjustment in the forthcoming financial year are as follows:

Item	Uncertainties	Effect if Actual Results Differ from Assumptions
Property, Plant and Equipment	Assets are depreciated over useful lives that are dependent on assumptions about the level of repairs and maintenance that will be incurred in relation to individual assets. The current economic climate makes it uncertain that the Council will be able to sustain its current spending on repairs and maintenance, bringing into doubt the useful lives assigned to assets.	If the useful life of assets is reduced, depreciation increases and the carrying amount of the assets falls. It is estimated that the annual depreciation charge for buildings would increase by £57,400 for every year that useful lives had to be reduced.
Pensions Liability	Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of consulting actuaries is engaged to provide the Council with expert advice about the assumptions to be applied.	The effects on the net pensions liability of changes in individual assumptions can be measured. For instance, a 0.5% decrease in the real discount rate assumption would result in an increase in the pension liability of £13million. However, the assumptions interact in complex ways. A 1-year increase in member life expectancy would increase the liability by £5-8million. Similarly, a 0.5% increase in the salary rate or in the pension increase rate would increase the liability by £2million and £11million respectively.

6. Events after the Reporting Period

The Statement of Accounts was authorised for issue by the Strategic Director & Deputy Chief Executive on 31 May 2017. Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31 March 2017, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information.

7. Adjustments between Accounting Basis and Funding Basis under Regulations

This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the Council in the year in accordance with proper accounting practice to the resources that are specified by statutory provisions as being available to the Council to meet future capital and revenue expenditure. The 2015/16 note has been restated due to the change in format of the 2016/17 note, as per the CIPFA Code of Practice.

2015/16 F	<u>Us</u>				
New 2016/17 Disclosure	2015/16 Disclosure	General Fund Balance £'000	Capital Receipts Reserve £'000	Capital Grants Unapplied £'000	Unusable Reserves £'000
Adjustments to Revenue Resources					
Amounts by which income and expenditure included in the CIES are different from revenue for the year calculated in accordance with statutory requirements:					
Pensions costs (transferred to (or from) the Pensions reserve)	-Reversal of items relating to retirement benefits debited or credited to the Comprehensive Income and Expenditure Statement -Employer's pensions contributions and direct payments	(4,479) 3,042			4,479 (3,042)
Council tax and NDR (transfers to or from Collection Fund Adjustment Account)	to pensioners payable in the year Amount by which income credited to the Comprehensive Income and Expenditure Statement is different from collection fund income calculated for the year in accordance with statutory requirements	2,978			(2,978)
Holiday pay (transferred to the Accummulated Absences Reserve)	Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	175	i		(175)
Reversal of entries included in the Surplus or Deficit on the Provision of Services in relation to capital expenditure (these items are charged to the CAA)	-Charges for depreciation and impairment of non-current assets	(2,838)	ı		2,838
	-Revaluation losses on Property Plant and Equipment	(963)			963
	-Amortisation of intangible assets	(230)			230
	-Amounts of non-current assets written off on disposal or Sale as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	(1)			1
	-Capital grants and contributions unapplied credited to the Comprehensive Income and Expenditure Statement	5,289		(5,289)	0
Adjustments between Revenue and Capital Resources					
Transfer of non-current sale proceeds from revenue to the Capital Receipts Reserve	Transfer of cash sale proceeds credited as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	1,905	(1,905))	0
Statutory provision for the repayment of debt (transfer from the CAA)	Statutory provision for the financing of capital investment	570	1		(570)
Capital Expenditure financed from revenue balances (transfer to the CAA)	Capital expenditure charged against the General Fund	7,724			(7,724)
Adjustments to Capital Resources Use of the Capital Receipts Reserve to finance capital	Use of the Capital Receipts Reserve to finance new				
expenditure	capital expenditure		774		(774)
Application of capital grants to finance capital expenditure	Application of grants to capital financing transferred to the Capital Adjustment Account	602		587	(1,189)
Cash payments in relation to deferred capital receipts	Transfer from Deferred Capital Receipts Reserve upon receipt of cash		(274))	274
Other					
Transfer of deferred sale proceeds credited as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	Transfer of deferred sale proceeds credited as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	242			(242)
Revenue expenditure funded from capital under Statute	Revenue expenditure funded from capital under Statute	(1,325)			1,325
Movements in the market value of Investment Properties	Movements in the market value of Investment Properties	979	ı		(979)
	Total Adjustments	13,670	(1,405)	(4,702)	(7,563)

2016/17	<u>Us</u>			
	General Fund Balance	Capital Receipts Reserve	Capital Grants Unapplied	Unusable Reserves
Adjustments to Revenue Resources	£'000	£'000	<u>£'000</u>	<u>£'000</u>
Amounts by which income and expenditure included in the CIES are different from revenue for the year calculated in accordance with statutory requirements:				
Pensions costs (transferred to (or from) the Pensions reserve)	(957)			957
Council tax and NDR (transfers to or from Collection Fund Adjustment Account)	(559)			559
Holiday pay (transferred to the Accummulated Absences Reserve)	-			-
Reversal of entries included in the Surplus or Deficit on the Provision of Services in relation to capital expenditure (these items are charged to the CAA)	(4,459)		(3,869)	8,328
Adjustments between Revenue and Capital Resources				
Transfer of non-current sale proceeds from revenue to the Capital Receipts Reserve	1,345	(1,345)		-
Statutory provision for the repayment of debt (transfer from the CAA)	387			(387)
Capital Expenditure financed from revenue balances (transfer to the CAA)	4,642			(4,642)
Adjustments to Capital Resources				
Use of the Capital Receipts Reserve to finance capital expenditure		723		(723)
Application of capital grants to finance capital expenditure	2,164		2,080	(4,244)
Cash payments in relation to deferred capital receipts		(160)		160
Other				
Transfer of deferred sale proceeds credited as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	74			(74)
Revenue expenditure funded from capital under Statute	(4,018)			4,018
Movements in the market value of Investment Properties	459			(459)
Total Adjustments	(922)	(782)	(1,789)	3,493

8. Transfers to/from Earmarked Reserves

This note sets out the amounts set aside from earmarked revenue reserves to provide financing for the future expenditure plans and the amounts posted back from earmarked reserves to meet expenditure in 2016/17.

		Balance at			Balance at			Balance at
	Note	31 March 2015	Transfers In	Transfers Out	31 March 2016	Transfers In	Transfers Out	31 March 2017
		£'000	£'000	£'000	£'000	£'000	£'000	£'000
Revenue Contingency & Rent Risk Reserve	а	1,575	-	-	1,575	-	-	1,575
Strategic Reserve (LABGI)	b	1,101	-	-	1,101	-	-	1,101
Corporate Restructure - Initiatives	С	698	-	-	698	-	-	698
Repairs and Maintenance	d	724	-	(549)	175	85	(10)	250
Capital Expenditure	е	653	78	(74)	657	80	(89)	648
Performance Reward (LPSA)	f	321	-	-	321	-	(5)	316
Grant Equalisation Reserve	g	2,084	-	(313)	1,771	-	(307)	1,464
Interest Equalisation	h	1,737	-	(425)	1,312	-	(558)	754
Approved Carry Forward Requests	i	911	492	(911)	492	587	(493)	586
Car parking Maintenance	j	-	150	-	150	150	-	300
New Homes Bonus Reserve	k	1,977	1,286	(2,240)	1,023	2,972	(2,745)	1,250
Elmbridge Civic Improvement Fund	I	469	-	(146)	323	50	(123)	250
Community Safety	m	501	10	(18)	493	-	(54)	439
Miscellaneous	n	732	37	(62)	707	51	(34)	724
Housing Reforms	0	450	-	-	450	-	(21)	429
Planning Delivery Grant	р	374	-	(131)	243	-	(69)	174
Property Acquisition Reserve	q	814	1,171	(1,985)	-	-	-	-
Business Rate Retention Scheme	r	3,341	856	(883)	3,314	-	(32)	3,282
Planning Related Receipts (S106, SANGS and Tariffs)	S	2,183	170	(2)	2,351	237	-	2,588
Land Charges	t	466	-	(47)	419	-	(52)	367
Insurance	u	232	-		232		-	232
		21,343	4,250	(7,786)	17,807	4,212	(4,592)	17,427
Community Infrastructure Levy	V	5,464	4,701	(3,782)	6,383	6,524	(2,172)	10,735
Total Earmarked Revenue Reserves		26,807	8,951	(11,568)	24,190	10,736	(6,764)	28,162

Notes to Earmarked Reserves

Note	
а	To meet current and future contingency requirement and the revenue budget risks facing the authority. It will provide cover for rental income if it falls below the level assumed in the MTFS
b	Fund received for growth in Business Rates used to reinvest in business related improvements.
С	To meet staffing costs arising from Council reorganisations or restructures.
d	A reserve established to deal with emergency repairs and maintenance and dilapidation costs to council owned properties.
е	Revenue sums held to finance capital expenditure.
f	Local Public Service Agreement funds used to fund projects of a one off nature.
g	Established to mitigate the effect of the time limited funding from central government.
h	Set aside to protect the authority's annual budget in the event of in-year or between-year fluctuations in investment returns.
i	To finance items included of a one off nature where budget provision has been made, but the expenditure will be incurred in the following financial year.
j	Established by allocating 5% of the income stream from "Off-Street" car parking to provide funding for the ongoing maintenance of the Council's car parks.
k	A reserve established from New Homes Bonus funding, received to provide incentives and rewards for Councils and Communities to build homes in their area. In addition £144,000 is committed to fund future years capital programme.
I	Elmbridge Civic Improvement Fund (ECIF), money set aside to fund the improvement, enhancement of local businesses and regeneration of the borough.
m	Funds provided by the Home Office and held in respect of Crime and Disorder initiatives.
n	Miscellaneous funds, principally held in respect of bequests and donations to support the ongoing provision and maintenance of Centres for the Community and the ongoing maintenance of graves.
0	Established to protect the Council's revenue accounts during the period of transition to Universal Credit and changes resulting from Welfare Reform.
р	From a planning delivery grant to assist with the delivery of the Planning function. Fully committed for future years one off expenditure.
q	To use in the purchase of Investment Property Assets to provide increased revenue rental streams. Funding for the year was transferred from the New Homes Bonus Reserve.
r	Net surplus arising from the Business Rates Retention scheme retained by the Council to offset any future Business deficits attributable to the Council.
S	Receipts held as a result of the approval of planning consent, the funding must be used in accordance with the planning agreement.
t	Established for Land Charges surplus income, which may be used to fund deficits arising for those services in future years in accordance with legislative requirements.
u	Held in respect of future payments required for self insurance / premium excess payments.
٧	Community Infrastructure Receipts held to meet future infrastructure requirements as outline in the Community Infrastructure Levy Regulations and subsequent amendments.

9. Other Operating Expenditure

2015/16		2016/17
£'000		£'000
(4)	Gains/losses on the disposal of non-current assets	14
48	Other	48
44	Total	62

10. Financing and Investment Income and Expenditure

2015/16		2016/17
£'000		£'000
194	Interest payable and similar charges	288
1,593	Net interest on the net defined benefit liability	1,566
(691)	Interest receivable and similar income	(699)
(2,226)	Income and expenditure in relation to investment properties and changes in their fair value	(2,244)
(1,130)	Total	(1,089)

11. Taxation and Non-Specific Grant Income and Expenditure

2015/16			2016/17	
Net		Gross	Gross	Net
Expenditure		Expenditure	Income	Expenditure
£'000		£'000	£'000	£'000
(12,845)	Council Tax income	-	(13,202)	(13,202)
(4,516)	Non Domestic Rates	19,425	(21,641)	(2,216)
(5,523)	Non-ringfenced government grants	-	(4,386)	(4,386)
(2,301)	Capital grants and contributions		(4,160)	(4,160)
(25,185)	Total	19,425	(43,389)	(23,964)

It is a requirement to account for the Council's proportion of income and expenditure in relation to the Business Rate Retention Scheme. In 2015/16 the Council joined a pooling arrangement and shared equally in any growth, as a result the Council will gain one million. The complexities of the Business Rates system mean that this will only be available to use in 2017/18. The Council was not a member of a pool in 2016/17. See the Collection Fund Income and Expenditure Account for more information on both Business Rates and Council Tax income.

12. Property, Plant and Equipment

The table analyses the movements on property, plant and equipment by asset class.

At 1 April 2015 62,726 13,016 437 410 823 60 77,47 Additions 388 479 1,1514 2,38 Revaluation increases/ (decreases) recognised in the Revaluation increases/ (decreases) recognised in the Surplus/Deficit on the Provision of Services Derecognition - disposals - (819) (819) Derecognition - disposals - (819) (33) City Troperties Other movements in cost or valuation At 31 March 2016 68,365 12,676 437 410 823 1,541 84,25 Accumulated Depreciation and Impairment At 1 April 2015 (2,007) (7,846) (437) (39) (41) - (10,370 City Troperties Other movements in the Revaluation Reserve Impairment (losses)/reversals recognised in the Revaluation Reserve Derecognition - disposals Deficit on the Provision of Services Derecognition - disposals Other movements in depreciation and Impairment At 1 April 2015 (2,007) (7,846) (437) (39) (41) - (10,370 City Troperties Other movements in depreciation and Impairment (losses)/reversals recognised in the Revaluation Reserve Impairment (losses)/reversals recognised in the Surplus/ Deficit on the Provision of Services Derecognition - disposals Other movements in depreciation and impairment At 31 March 2016 (5,709) 4,417 - 366 747 1,541 72,784 Net Book Value At 31 March 2016 65,709 4,417 - 366 747 1,541 72,784	Movements in 2015/16	ભે Other Land and 6 Buildings	Vehicles, Plant,	ભે Infrastructure 0 Assets	3. 00 Community Assets	æ 00 Surplus Assets	ਲ Assets Under O Construction	Total Property,
Additions Revaluation increases Revaluation increases Revaluation increases Revaluation Reserve Revaluation Reserve Revaluation increases Revaluation Revaluat	Cost or Valuation							
Revaluation increases/ (decreases) recognised in the Revaluation Reserve Revaluation increases/ (decreases) recognised in the Surplus/Deficit on the Provision of Services George George		•		437	410	823		77,472
(decreases) recognised in the Revaluation Reserve Revaluation increases/ (decreases) recognised in the Surplus/Deficit on the Provision of Services Derecognition - disposals		388	479	-	-	-	1,514	2,381
Surplus/Deficit on the Provision of Services Derecognition - disposals Assets reclassified (to)/from Held for Sale/Investment Casterian	(decreases) recognised in the Revaluation Reserve Revaluation increases/	6,198	-	-	-	-	-	6,198
Assets reclassified (to)/from Held for Sale/Investment	Surplus/Deficit on the Provision	(963)	-	-	-	-	-	(963)
Held for Sale/Investment	Derecognition - disposals	-	(819)	-	-	-	-	(819)
Valuation 16 -	Held for Sale/Investment	-	-	-	-	-	-	-
At 31 March 2016 68,365 12,676 437 410 823 1,541 84,250 Accumulated Depreciation and Impairment At 1 April 2015 (2,007) (7,846) (437) (39) (41) - (10,370) Depreciation charge (1,567) (1,231) - (5) (35) - (2,838) Depreciation written out to the Revaluation Reserve Impairment (losses)/reversals recognised in the Revaluation Reserve Impairment (losses)/reversals recognised in the Surplus/ Deficit on the Provision of Services Derecognition - disposals Other movements in depreciation and impairment At 31 March 2016 65,709 4,417 - 366 747 1,541 72,786		16	-	-	-	-	(33)	(17)
Accumulated Depreciation and Impairment At 1 April 2015 (2,007) (7,846) (437) (39) (41) - (10,370 Depreciation charge (1,567) (1,231) - (5) (35) - (2,838 Depreciation written out to the Revaluation Reserve Impairment (losses)/reversals recognised in the Revaluation Reserve Impairment (losses)/reversals recognised in the Surplus/ Deficit on the Provision of Services Derecognition - disposals - 818 818 Other movements in depreciation and impairment At 31 March 2016 (2,656) (8,259) (437) (44) (76) - (11,472 Net Book Value At 31 March 2016 65,709 4,417 - 366 747 1,541 72,788 (10,370 (437) (44) - (41) - (10,370 (438) (41) - (10,370 (438) (44) - (41) - (10,370 (44) - (41) - (41) - (41) (41) (41) (41) (41) (41) (41) (41)		68,365	12,676	437	410	823	1,541	84,252
Depreciation charge								
Depreciation written out to the Revaluation Reserve Impairment (losses)/reversals recognised in the Revaluation Reserve Impairment (losses)/reversals recognised in the Surplus/ Deficit on the Provision of Services Derecognition - disposals	At 1 April 2015	(2,007)	(7,846)	(437)	(39)	(41)	-	(10,370)
Revaluation Reserve 918		(1,567)	(1,231)	-	(5)	(35)	-	(2,838)
recognised in the Revaluation Reserve Impairment (losses)/reversals recognised in the Surplus/ Deficit on the Provision of Services Derecognition - disposals Other movements in depreciation and impairment At 31 March 2016 At 31 March 2016 At 31 March 2016	Revaluation Reserve	918	-	-	-	-	-	918
recognised in the Surplus/ Deficit on the Provision of Services Derecognition - disposals Other movements in depreciation and impairment At 31 March 2016 (2,656) (8,259) (437) (44) (76) - (11,472) Net Book Value At 31 March 2016 65,709 4,417 - 366 747 1,541 72,786	recognised in the Revaluation Reserve	-	-	-	-	-	-	-
Derecognition - disposals - 818 818 Other movements in depreciation and impairment At 31 March 2016 (2,656) (8,259) (437) (44) (76) - (11,472) Net Book Value At 31 March 2016 65,709 4,417 - 366 747 1,541 72,78	recognised in the Surplus/ Deficit on the Provision of	-	-	-	-	-	-	-
Other movements in depreciation and impairment At 31 March 2016 (2,656) (8,259) (437) (44) (76) - (11,472) Net Book Value At 31 March 2016 65,709 4,417 - 366 747 1,541 72,786		_	818	-	-	-	-	818
Net Book Value At 31 March 2016 65,709 4,417 - 366 747 1,541 72,78	Other movements in		_		-	_	_	-
At 31 March 2016 65,709 4,417 - 366 747 1,541 72,78	At 31 March 2016	(2,656)	(8,259)	(437)	(44)	(76)	-	(11,472)
		65.709	4.417	_	366	747	1,541	72,780
1At 31 March 2015 60 719 5 170 - 371 782 60 67 10	At 31 March 2015	60,719	5,170	_	371	782	60	67,102

Movements in 2016/17	ភិ Other Land and O Buildings	Vehicles, Plant, P. Furniture & C. Equipment	관 Infrastructure 00 Assets	ਨੂੰ 00 Community Assets	æ 00 Surplus Assets	್ಲಿ Assets Under 6 Construction	Total Property, P. Plant and G. Equipment
Cost or Valuation							
At 1 April 2016	68,365	12,676	437	410	823	1,541	84,252
Additions	331	772	74	-	-	11,220	12,397
Revaluation increases/							
(decreases) recognised in the Revaluation Reserve	13,050	-	-	69	1,059	-	14,178
Revaluation increases/ (decreases) recognised in the Surplus/Deficit on the Provision	-	-	-	-	-	(5,257)	(5,257)
of Services Derecognition - disposals	-	(184)	-	-	-	-	(184)
Assets reclassified (to)/from Held for Sale/Investment Properties	-	-	-	-	115	-	115
Other movements in cost or valuation		-	65	-	-	(79)	(14)
At 31 March 2017	81,746	13,264	576	479	1,997	7,425	105,487
Accumulated Depreciation and Impairment							
At 1 April 2016	(2,656)	(8,259)	(437)	(44)	(76)	_	(11,472)
Depreciation charge	(1,863)	(830)	(101)	(9)	(39)		(2,741)
Depreciation written out to the Revaluation Reserve	1,409	-	-	1	76	-	1,486
Impairment (losses)/reversals recognised in the Revaluation Reserve	(590)	-	-	-	-	-	(590)
Impairment (losses)/reversals recognised in the Surplus/ Deficit on the Provision of Services	(61)	-	-	-	-	-	(61)
Derecognition - disposals	-	159	-	-	-	-	159
Other movements in depreciation and impairment	-	-	-	-	-	-	-
At 31 March 2017	(3,761)	(8,930)	(437)	(52)	(39)	-	(13,219)
Net Book Value							
At 31 March 2017	77,985	4,334	139	427	1,958	7,425	92,268
At 31 March 2016	65,709	4,417	-	366	747	1,541	72,780

Depreciation

The following useful lives and depreciation rates have been used in the calculation of depreciation:

- Land and Buildings 5 to 64 years
- Vehicles 33% or 55% of carrying amount
- Plant, Furniture and Equipment 3 to 50 years

In 2016/17 the Council changed the remaining useful lives assigned to the following properties:

- Chapels:
- Weybridge decreased from 45 to 20 years (increasing the annual depreciation by £5,357)
- Cobham decreased from 50 to 30 years (increasing the annual depreciation by £1,729)
- Molesey decreased from 40 to 20 years (increasing the annual depreciation by £1,197)
- Hersham decreased from 35 to 20 years (increasing the annual depreciation by £855)
- Lower Green Community Centre decreased from 30 to 25 years (increasing the annual depreciation by £1,119)
- Stompond Lane:
- Tennis Clubhouse decreased from 30 to 8 years (increasing the annual depreciation by £17,906)
- Football Clubhouse & Stands increased from 5 to 8 years (reducing the annual depreciation by £17.426)
- Athletics Clubhouse increased from 5 to 8 years (reducing the annual depreciation by £8,630)
- Surplus Assets:
- Ansell Hall decreased from 40 to 15 years (increasing the annual depreciation by £9,167)
- Brooklands Nursery increased from 10 to 20 years (reducing the annual depreciation by £10,750)
- The Clachan increased from 10 to 15 years (reducing the annual depreciation by £6,500)

These changes have had the overall financial effect of reducing the total annual depreciation for buildings from £2,747,563 to £2,741,587 however by regulation depreciation has no effect on taxation.

Revaluations

The Council carries out a rolling programme that ensures that all Property, Plant and Equipment required to be measured at fair value is revalued at least every five years. All valuations were carried out by G Howes MRICS RICS Registered Valuer for and on behalf of Montagu Evans LLP except for the Lower Green Community Centre, the Former Molesey Day Centre and the Land Adjacent to Walton Community Hub, which were undertaken internally. Valuations of land and buildings were carried out in accordance with the methodologies and bases for estimation set out in the professional standards of the Royal Institute of Chartered Surveyors. Valuations of vehicles, plant, furniture and equipment and buildings under construction are not subject to revaluation on the grounds of materiality. Historic cost is used as a proxy for current value with the exception of the Asset under Construction – Waterside Drive Sports Hub. As this asset is being constructed on contaminated land some of the construction costs to date relate to decontamination, the cost of which is significantly higher than the value of the land following decontamination. The difference between the land value at 31 March 2017 and these costs has been charged to the Comprehensive Income and Expenditure Account.

The following table breaks down the property, plant and equipment portfolio valuation over the years in which the valuations were made.

	ଳ Other Land and G Buildings	ಣ್ಣ Vehicles, Plant g and Equipment	과 Infrastructure 00 Assets	# Community 00 Assets	ਲ 0 0 Surplus Assets	్లి Assets Under 6 Construction	.3 000,3 Total
Carried at historical cost	668	13,264	576	402	-	7,425	22,335
Valued at fair value as at:							
31 March 2017	60,437	-	-	77	1,997	-	62,511
31 March 2016	5,558	-	-	-	-	-	5,558
31 March 2015	10,512	-	-	-	-	-	10,512
31 March 2014	3,981	-	-	-	-	-	3,981
31 March 2013	590	-	-	-	-	-	590
Total Cost or Valuation	81,746	13,264	576	479	1,997	7,425	105,487

13. Heritage Assets

Reconciliation of the Carrying Value of Heritage Assets held by the Authority.

Cost / Valuation	ന് Museum Artefacts 6 & Civic Regalia	ក o War Memorials	ក o o Heritage Marker	ភ 000 Xcel Art	
At 1 April 2015	520	684	64	24	1,292
Impairment (losses)/reversals recognised in the Revaluation Reserve	-		-	-	-
Impairment (losses)/reversals recognised in Surplus or Deficit on the Provision of Services	-	-	_	-	-
Depreciation	-	-	-	-	-
At 31 March 2016	520	684	64	24	1,292
Cost / Valuation					
At 1 April 2016	520	684	64	24	1,292
Revaluations	-	-	-	-	-
Impairment (losses)/reversals recognised in the Revaluation Reserve	-	-	-	-	-
Impairment (losses)/reversals recognised in Surplus or Deficit on the Provision of Services	_	_	_	_	_
Depreciation	_	-	_	-	-
At 31 March 2017	520	684	64	24	1,292

14. Investment Properties

The following items of income and expenditure have been accounted for in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement: The increase in income being due to rentals from additional properties purchased during 2016/17, rental reviews and new leases on existing properties. The increase in expenditure is due to the increase in the number of properties owned by the Council.

2015/16		2016/17
£'000		£'000
1,369	Rental income from investment property	1,984
(122)	Direct operating expenses arising from investment property	(199)
1,247	Net gain/(loss)	1,785

There are no restrictions on the Council's ability to realise the value inherent in its investment property or on the Council's right to the remittance of income and the proceeds of disposal. The Council has no contractual obligations to purchase, construct or develop investment property or repairs, maintenance or enhancement. All the Councils investment properties fair value measurements are based on other significant observable inputs. The Office Units and Commercial properties are measured using the investment method of valuation, assessing the passing rent and Market Rent by comparison to other transactions, and capitalising the income stream at an appropriate yield to reflect the key investment characteristics of the property.

The following table summarises the movement in the fair value of investment properties over the year.

2015/16		2016/17
£'000		£'000
19,780	Balance at start of the year	28,160
	Additions:	
7,384	Purchases	14,676
979	Net gains (losses) from fair value adjustments	459
	Transfers:	
17	(To)/from Property, Plant and Equipment	(595)
-	(To)/from Surplus Assets Awaiting Disposal	
28,160	Balance at end of the year	42,700

The Investment property consists of £15.6 million of Office Buildings, £22.4 million of Industrial/Retail Premises (Commercial) and other sites of £4.7 million.

15. Intangible Assets

The Council accounts for its software as intangible assets. All software is given a finite useful life, based on assessments of the period that the software is expected to be of use to the Council. The useful lives assigned to the major software suites used by the Council is 10 years. The carrying amount of intangible assets is amortised on a straight-line basis. The amortisation of £243,022 charged to revenue in 2016/17 was charged to the Information Systems Service and then absorbed as an overhead across all the service headings in the Net Expenditure of Services. It is not possible to quantify exactly how much of the amortisation is attributable to each service heading. The movement on Intangible Asset balances during the year is as follows:

2015/16		2016/17
£'000		£'000
	Balance at start of year:	
4,062	Gross carrying amounts	3,599
(2,732)	Accumulated amortisation	(2,229)
1,330	Net carrying amount at start of year	1,370
	Additions:	
270	Purchases	201
(733)	Other disposals	-
(230)	Amortisation for the period	(243)
733	Other changes	14
1,370	Net carrying amount at end of year	1,342
	Comprising:	
3,599	Gross carrying amounts	3,814
(2,229)	Accumulated amortisation	(2,472)
1,370	•	1,342

16. Financial Instruments

Categories of Financial Instruments

The following categories of financial instruments are carried in the Balance Sheet:

	Long-term		Current	
	2015/16 2016/17		2015/16	2016/17
	£'000	£'000	£'000	£'000
Investments				
Loans and receivables*	19,355	16,518	22,047	25,044
Total investments	19,355	16,518	22,047	25,044
Debtors				
Loans and receivables	870	784		
Financial assets carried at contract amounts			25,299	27,512
Total debtors	870	784	25,299	27,512
Borrowings				
Financial liabilities at amortised cost	4,400	16,735	140	490
Total borrowings	4,400	16,735	140	490
Other Long Term Liabilities				
Finance lease liabilities	-	-		
Total other long term liabilities	-	-		
Creditors				
Financial liabilities at amortised cost	-	-		
Financial liabilities at carried contract amounts			10,037	9,696
Total creditors	_	-	10,037	9,696

^{*} Figures in Loans and Receivables include interest accrued but not yet received

Income, Expense, Gains and Losses

		2015/16			2016/17	
	සි Financial Liabilities ලී measured at amortised cost	ന്. Financial Assets: Loans g and receivables	00 Total	ကို Financial Liabilities Og measured at amortised cost	ന്ന് Financial Assets: Loans g and receivables	000. 3 Total
Interest expense	194	-	194	289	-	289
Impairment losses	-	34	34	-	(167)	(167)
Total expense in Surplus or Deficit on the Provision of Services	194	34	228	289	(167)	122
Interest income	-	(691)	(691)	-	(699)	(699)
Total income in Surplus or Deficit on the Provision of Services	-	(691)	(691)	-	(699)	(699)
Net (gain)/loss for the year	194	(657)	(463)	289	(866)	(577)

Fair Value of Assets and Liabilities

Financial liabilities, financial assets represented by loans and receivables and long term debtors and creditors are carried in the Balance Sheet at amortised cost. Their fair value can be assessed by calculating the present value of the cash flows that will take place over the remaining term of the instruments, using the following assumptions:

- estimated ranges of interest at 31 March 2017 of 1.91% to 2.34% applies to loans from PWLB, and 0.59% to 0.95% for loans receivable (investments) based on new lending rates for equivalent loans at that date;
- no early repayment or impairment is recognised;
- where an instrument will mature in the next 12 months, the carrying amount is assumed to approximate to fair value:
- the fair value of trade and other receivables is taken to be the invoiced or billed amount.

The fair values are calculated as follows:

	2015/16		2016/1	7
	Carrying amount	Fair value	Carrying amount	Fair value
	£'000	£'000	£'000	£'000
Financial liabilities	10,037	10,037	9,696	9,696
Long-term creditors	4,400	5,342	16,735	17,541

The fair value of long-term creditors is higher than the carrying amount because the rate payable on the Council's PWLB loans is higher than the prevailing rates at the Balance Sheet date. This shows a notional future loss (based on economic conditions at 31 March 2017) arising from a commitment to pay interest to lenders above current market rates.

	2015/16		2016/17	
	Carrying amount	Fair value	Carrying amount	Fair value
	£'000	£'000	£'000	£'000
Loans and receivables	47,346	47,346	52,643	52,643
Long term debtors	20,225	20,359	17,302	17,931

The fair value of the long-term debtors is higher than the carrying amount because the Council's portfolio of investments includes a number of fixed rate loans where the interest rate receivable is higher than the rates available for similar loans at the Balance Sheet date. This shows a notional future gain (based on economic conditions at 31 March 2017) attributable to the commitment to receive interest above current market rates.

Short-term debtors and creditors are carried at cost, as this is a fair approximation of their value.

17. Construction Contracts

At 31 March 2017 the Authority had a construction contract in progress: the construction of a new Sports Hub at Waterside Drive, Walton-on-Thames. The contract has a total estimated value of £18.3m and was approved by Council on 22 July 2015. The value of works completed at 31 March 2017 is £12.5m (which includes £5.9m for decontamination of the site).

18. Debtors (Short and Long-Term Debtors)

2015/16		2016/17
£'000		£'000
	Long Term Debtors	
-	House Purchases	-
870	Mortagages (Catalyst Housing)	784
870	Ī	784
	Debtors	
541	Payments in Advance	470
1,262	Central Government Bodies	924
2,488	Other Local Authorities	2,090
9,850	Sundry Debtors	7,622
14,141	-	11,106

The main reason for the decrease in debtors is that in 2015/16 the Council was due £1.7million from Right to Buy Receipts (RTB). In 2016/17 the RTB receipt was received before 31 March 2017.

2015/16	2016/17
£'000	£'000
Impairments	
(1,802) Sundry Debtors	(1,883)

2015/16		2016/17
£'000		£'000
	Debtors after Impairments	
541	Payments in Advance	470
1,262	Central Government Bodies	924
2,488	Other Local Authorities	2,090
8,048	Sundry Debtors	5,739
12,339	- -	9,223

19. Cash and Cash Equivalents

The cash and cash equivalents is made up of the following amounts:

2015/16		2016/17
£'000		£'000
1	Cash held by the Authority	1
1,932	Bank current accounts	4,823
13,302	Short-term deposits with banks and building societies	17,005
15,235	Total Cash and Cash Equivalents	21,829

Short term deposits with banks and building societies have less than one month to maturity.

20. Assets held for sale

As at the 31 March 2017 the Council held one asset for sale; the former Molesey Centre for the Community which is valued at £480,000. There were no assets held for sale at the 31 March 2016.

21 Creditors

21.1 Short Term Creditors

2015/16		2016/17
£'000		£'000
2,758	Central Government Departments	4,604
8,340	Other Local Authorities	9,728
3,989	Other entities and individuals	4,708
1,243	Receipts in advance	2,082
16,330	_	21,122

The reasons for the increase in short term creditors is mainly due to an increase of £1.7m owed to the Department for Communities and Local Government for Business Rates, an increase of £1 million owed to Surrey County Council for Council Tax and Business Rates, an increase of £0.5m owed to the Department of Work and Pensions for Housing Benefit and a £1m increase in various sundry creditors.

21.2 Short Term Loans

In 2012/13 the Council borrowed £3,500,000 from the PWLB over 25 years on an Equal Instalment of Principal (EIP) basis. During 2016/17 an additional £5,000,000 and £3,000,000 was borrowed on an EIP basis over 25 and 20 years respectively. The short-term loan of £490,000 at 31 March 2017 is the element of the principal repayment required in 2017/18.

22. Impairments

The Council has provided for a provision for the non-payment of debt owed to the council, also referred to as Impairments, see note 18 for an analysis, by the debtor type and the net amount owed after impairment.

23. Usable Reserves

- The General Fund Balance is the accumulation of surplus or deficit on operational services attributable
 to Council Tax payers. Such funds are not held for any specific purpose, but are available to assist with
 the management of financial risks and to deal with any emergencies that might arise. The Medium
 Term Financial Strategy sets out the Council's policy for the recommended value of the General Fund
 Balance in order to provide assurance against the estimates and assumptions used in the annual
 budgeting process.
- Earmarked Reserves are resources set aside to meet specific future running costs and investments. The Medium Term Financial Strategy sets out the Council's policy for Earmarked Reserves, including their nature and suggested requirements. Full details of the movements on each reserve can be found at Note 8.
- The Usable Capital Receipts Reserve holds the proceeds of fixed asset sales available to meet future capital investment.
- Capital Grants Unapplied (Note 33) holds the balance of grants received where the conditions of grant entitlement have not yet been met. Government grants and other contributions are accounted for on an accruals basis and recognised in the accounting statements when the conditions for their receipt have been complied with and there is reasonable assurance that the grant or contribution will be received. Grants received in advance of these conditions being met are held as Unapplied Government Grants until released into the Comprehensive Income & Expenditure Statement as entitlement allows.

The position at 31 March for each category of Usable Reserve is as follows:

2015/16		2016/17
£'000		£'000
4,000	General Fund	4,000
24,190	Earmarked Reserves (Including CIL)	28,162
11,395	Capital Receipts Reserve	12,177
9,920	Capital Grants Unapplied	11,709
49,505	Total Usable Reserves	56,048

24. Unusable Reserves

24.1 Analysis of Unusable Reserves

2015/16		2016/17
£'000		£'000
30,495	Revaluation Reserve	44,558
68,287	Capital Adjustment Account	67,407
(46,383)	Pensions Reserve	(58,651)
870	Deferred Capital Receipts Reserve	784
898	Collection Fund Adjustment Account	339
54,167	Total Unusable Reserves	54,437

24.2 Revaluation Reserve

The Revaluation Reserve contains the gains made by the Council arising from increases in the value of its Property, Plant and Equipment and Intangible Assets. The balance is reduced when assets with accumulated gains are revalued downwards or impaired and the gains are lost, used in the provision of services and the gains are consumed through depreciation, or disposed of and the gains are realised.

The Reserve contains only revaluation gains accumulated since 1 April 2007, the date that the Reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

2015/16		2016/17
£'000		£'000
24,135	Balance at 1 April	30,495
7,240	Upward revaluation of assets	16,688
(124)	Downward revaluation of assets and impairment losses not charged to the Surplus/Deficit on the Provision of Services	(1,614)
7,116	Surplus or deficit on revaluation of non-current assets not posted to the Surplus or Deficit on the Provision of Services	15,074
(756)	Difference between fair value depreciation and historical cost depreciation	(1,011)
-	Accumulated gains on assets sold or scrapped	-
(756)	Amount written off to the Capital Adjustment Account	(1,011)
30,495	Balance at 31 March	44,558

24.3 Capital Adjustment Account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The Account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisation are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings from the Revaluation Reserve to convert fair value figures to a historical cost basis). The Account is credited with the amounts set aside by the Council as finance for the costs of acquisition, construction and enhancement. The Account contains accumulated gains and losses on Investment Properties and gains recognised on donated assets that have yet to be consumed by the Council. The Account also contains revaluation gains accumulated on Property, Plant and Equipment before 1 April 2007, the date that the Revaluation Reserve was created to hold such gains. Note 7 provides details of the source of all the transactions posted to the Account, apart from those involving the Revaluation Reserve.

2015/16		2016/17
£'000		£'000
61,652	Balance at 1 April	68,287
	Reversal of items relating to capital expenditure debited or credited to the Comprehensive Income and Expenditure Statement:	
(2,838)	Charges for depreciation and impairment of non current assets	(8,059)
(963)	Revaluation losses on Property, Plant and Equipment	-
(230)	Amortisation of intangible assets	(243)
(1,325)	Revenue expenditure funded from capital under statute	(4,018)
(1)	Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	(26)
56,295	· -	55,941
756	Adjusting amounts written out of the Revaluation Reserve	1,011
57,051	Net written out amount of the cost of non-current assets consumed in the year	56,952
	Capital financing applied in the year:	
	Use of the Capital Receipts Reserve to finance new capital expenditure	723
602	Capital grants and contributions credited to the Comprehensive Income and Expenditure Statement that have been applied to capital financing	2,164
587	Application of grants to capital financing from the Capital Grants Unapplied Account	2,080
570	Statutory provision for the financing of capital investment charged against the General Fund	387
7,724	Capital expenditure charged against the General Fund Balance	4,642
10,257		9,996
979	Movements in the market value of Investment Properties debited or credited to the Comprehensive Income and Expenditure Statement	459
-	Movement in the Donated Assets Account credited to the Comprehensive Income and Expenditure Statement	-
68,287	Balance at 31 March	67,407

24.4 Pensions Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post-employment benefits and for funding benefits in accordance with statutory provisions. The Council accounts for post-employment benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned to be financed as the Council makes employer's contributions to pension funds or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the Council has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

2015/16		2016/17
£'000		£'000
(51,472)	Balance at 1 April	(46,383)
6,526	Remeasurement of the net defined benefit liability	(11,311)
(4,479)	Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement	(4,101)
3,042	Employer's pensions contributions and direct payments to pensioners payable in the year	3,144
(46,383)	Balance at 31 March	(58,651)

24.5 Deferred Capital Receipts Reserve

The Deferred Capital Receipts Reserve holds the gains recognised on the disposal of non-current assets but for which cash settlement has yet to take place. Under statutory arrangements, the Council does not treat these gains as usable for financing new capital expenditure until they are backed by cash receipts. When the deferred cash settlement eventually takes place, amounts are transferred to the Capital Receipts Reserve.

2015/16		2016/17
£'000		£'000
902	Balance at 1 April	870
242	Transfer of deferred sale proceeds credited as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	74
	Transfer to the Capital Receipts Reserve upon receipt of cash	(160)
870	Balance at 31 March	784

During 2016/17 the Council provided Catalyst Housing Limited with £35,000 (£168,000 in 2015/16) to provide mortgages to purchase property from the private sector. These funds are secured by a charge against the property and will be repaid to the council when the loan is redeemed with Catalyst Housing Limited. During 2016/17 4 loans were repaid with an average increase in value of 5% for loans issued in 2011/12 and 3% for loans issued in 2013/14 and 2014/15. This percentage increase has been applied to additional outstanding loans issued in the corresponding years, resulting in an increase in value of £39,000 which has been credited as part of the gain on disposal to the Comprehensive Income and Expenditure Statement.

24.6 Collection Fund Adjustment Account

The Collection Fund Adjustment Account manages the differences arising from the recognition of Council Tax and Non-Domestic Rates income in the Comprehensive Income and Expenditure Statement as it falls due from Council Tax payers and Business Rate payers compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

2015/16		2016/17
£'000		£'000
(2,080)	Balance at 1 April	898
2,978	Amount by which council tax and non-domestic rates income credited to the Comprehensive Income and Expenditure Statement is different from council tax and non-domestic rates income calculated for the year in accordance with statutory requirements*	(559)
898	Balance at 31 March	339

25. Cash Flow Statement - Operating Activities

The cash flows for operating activities include the following items:

2015/16		2016/17
£'000		£'000
(509)	Interest received	(548)
194	Interest paid	289
(315)	Net cash flows from operating activities	(259)

25.1 Adjustments to Net Surplus or Deficit on the Provision of Services for Non-Cash Movements

2015/16		2016/17
£'000		£'000
(2,838)	Depreciation	(2,741)
(963)	Impairment and downward revaluations	(5,318)
(22)	Disposals	-
(230)	Amortisation	(243)
28	Impairment - provision for bad debts	(81)
(1,887)	Creditors	(1,743)
5,177	Debtors	(3,530)
(26)	Inventories	(21)
(1,437)	Pensions liability	(957)
5	Carrying amount of non-current assets sold	(26)
2,318	Other non-cash items charged	(5,011)
125	Adjustments for non-cash movements	(19,671)

25.2 Adjustments for Items Included in the Net Surplus or Deficit on the Provision of Services that are Investing and Financing Activities

2015/16 £'000		2016/17 £'000
-	Proceeds from sale of property, plant & equipment, investment properties & intangibles	12
1,844	Proceeds from sale of former council houses	1,241
61	Proceeds from non-sale transactions	90
5,891	Capital grants receivable	6,033
7,796	Adjustments for items which are investing and financing activities	7,376

26. Cash Flow Statement - Investing Activities

2015/16		2016/17
£'000		£'000
10,310	Purchase of property, plant and equipment, investment property and intangible assets	26,409
-	Purchase of short-term and long-term investments	-
1,293	Other payments for investing activities	4,017
-	Proceeds from the sale of property, plant and equipment, investment property and intangible assets	(12)
(6,686)	Proceeds from short-term and long-term investments	-
(9,329)	Other receipts from investing activities	(6,795)
(4,412)	Net cash flows from investing activities	23,619

27. Cash Flow Statement – Financing Activities

2015/16		2016/17
£'000		£'000
-	Cash receipts of short- and long-term borrowing	(12,545)
-	Other receipts from financing activities	-
72	Cash payments for the reduction of the outstanding liabilites relating to finance leases	-
140	Repayments of short- and long-term borrowing	(140)
(978)	Other receipts for financing activities	(2,183)
(766)	Net cash flows from financing activities	(14,868)

28. Expenditure and Funding Analysis and Note to the Expenditure and Funding Analysis

The Expenditure and Funding Analysis shows how annual expenditure is used and funded from resources (government grants, rents, council tax and business rates) by local authorities in comparison with those resources consumed or earned by authorities in accordance with generally accepted accounting practices. It also shows how this expenditure is allocated for decision making purposes between the council's Portfolios. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure Statement.

	As reported for Resource Management	arrive at the net	Net Expenditure Chargeable to the General Fund	Adjustments between the Funding and Accounting Basis (Note 7)	Net Expenditure in the Comprehensive Income and Expenditure Statement
	£000	£000	£000	£000	£000
Community Development	401	14	415	54	469
Corporate Development	2,654	-	2,654	159	2,813
Environment	5,449	20	5,469	135	5,604
Highways and Transport	(1,490)	-	(1,490)	43	(1,447)
Housing	2,056	(14)	2,042	854	2,896
Leisure and Culture	4,519	-	4,519	427	4,946
Licensing Committee	126	-	126	39	165
Resources	425	2,250	2,675	3,794	6,469
Social	2,196	(3)	2,193	333	2,526
Planning Committee	1,785	(3,275)	(1,490)	231	(1,259)
Net Cost of Services	18,121	(1,008)	17,113	6,069	23,182
Other income and expenditure	(22,093)	1,008	(21,085)	(5,147)	(26,232)
(Surplus) or Deficit	(3,972)	0	(3,972)	922	(3,050)
Opening General Fund Balance			28,190		
Surplus/(Deficit) on General Fund Balance in Year			3,972		
Closing General Fund Balance at 31 March 2017			32,162		

	2015/16						
	As reported for Resource Management	Adjustments to arrive at the net amount chargeable to the General Fund	Net Expenditure Chargeable to the General Fund	Adjustments between the Funding and Accounting Basis (Note 7)	Net Expenditure in the Comprehensive Income and Expenditure Statement		
	£000	£000	£000	£000	£000		
Community Development	433	-	433	67	500		
Corporate Development	2,640	-	2,640	182	2,822		
Environment	5,960	(37)	5,923	154	6,077		
Highways and Transport	(974)	-	(974)	64	(910)		
Housing	1,832	-	1,832	1,690	3,522		
Leisure and Culture	4,220	-	4,220	421	4,641		
Licensing Committee	140	-	140	35	175		
Resources	(434)	3,806	3,372	(3,483)	(111)		
Social	2,186	(19)	2,167	483	2,650		
Planning Committee	1,831	(4,631)	(2,800)	497	(2,303)		
Net Cost of Services	17,834	(881)	16,953	110	17,063		
Other income and expenditure	(15,217)	881	(14,336)	(13,780)	(28,116)		
(Surplus) or Deficit	2,617	0	2,617	(13,670)	(11,053)		
Opening General Fund Balance			30,807				
Surplus/(Deficit) on General Fund Balance in Year			(2,617)				
Closing General Fund Balance at 31 March 2016			28,190				

The note to the Expenditure and Funding Analysis breaks down the adjustments into adjustments for capital purposes, pensions adjustments and other differences.

	20	016/17		
	Adjustments for Capital Purposes	Net Change for the Pensions Adjustments	Other Differences	Adjustments between Accounting and Funding Basis
	£000	£000	£000	£000
Community Development	(43)	(11)	-	(54)
Corporate Development	(111)	(48)	-	(159)
Environment	-	(135)	-	(135)
Highways and Transport	-	(43)	-	(43)
Housing	(715)	(213)	74	(854)
Leisure and Culture	(258)	(169)	-	(427)
Licensing Committee	-	(39)	-	(39)
Resources	(3,765)	(29)	-	(3,794)
Social	(125)	(208)	-	(333)
Planning Committee	(7)	(224)	-	(231)
Net Cost of Services	(5,024)	(1,119)	74	(6,069)
Other income and expenditure	5,544	162	(559)	5,147
Difference between General Fund surplus or deficit and Comprehensive Income and Expenditure Statement Surplus or Deficit on the Provision of Services	520	(957)	(485)	(922)

2015/16					
	Adjustments for Capital Purposes	Net Change for the Pensions Adjustments	Other Differences	Adjustments between Accounting and Funding Basis	
	£000	£000	£000	£000	
Community Development	(53)	(15)	1	(67)	
Corporate Development	(146)	(56)	20	(182)	
Environment	3	(171)	14	(154)	
Highways and Transport	(10)	(56)	2	(64)	
Housing	(1,684)	(269)	263	(1,690)	
Leisure and Culture	(233)	(213)	25	(421)	
Licensing Committee	-	(38)	3	(35)	
Resources	3,508	(71)	46	3,483	
Social	(239)	(265)	21	(483)	
Planning Committee	(244)	(275)	22	(497)	
Net Cost of Services	902	(1,429)	417	(110)	
Other income and expenditure	10,810	(8)	2,978	13,780	
Difference between General Fund surplus or deficit and Comprehensive Income and Expenditure Statement Surplus or Deficit on the Provision of Services	11,712	(1,437)	3,395	13,670	

29. Agency Services

The Council provides on-street car parking management, highway grass cutting and highway weed treatment services to Surrey County Council. The total net surplus of the work performed on an agency basis is £66,165 (2015/16 - £90,537).

30. Members' Allowances

Each Member of the Council receives a fixed (basic) allowance; in addition, a special responsibility allowance is paid to the Leader of the Council, Members of the Cabinet, the Chairmen and Vice Chairmen of committees, and to the leaders of political groups.

Payments to all Members of the Council in 2016/17 amounted to £322,211 of which £5,783 related to expenses (2015/16 - £374,788 of which £9,877 expenses).

The allowances were agreed by the Council after consideration of the recommendations of an Independent Remuneration Panel appointed to consider Members' allowances.

31. Officers' Emoluments

The Accounts and Audit Regulations 1996 introduced a specific requirement for the disclosure of officers' emoluments. This information must be in a form, which shows the number of employees whose total remuneration for the year fell in each band of a scale in multiples of £5,000, starting at £50,000 as detailed below. This sum includes benefits in respect of such items as car provision, attendance allowances but does not include employer's pension contributions and electoral fees.

2015/16	Band	2016/17
11	£50,000 - £54,999	14
5	£55,000 - £59,999	7
2	£60,000 - £64,999	2
-	£65,000 - £69,999	1
2	£70,000 - £74,999	-
6	£75,000 - £79,999	7
-	£80,000 - £84,999	-
-	£85,000 - £89,999	-
1	£90,000 - £94,999	-
-	£95,000 - £99,999	-
1	£100,000 - £104,999	2
-	£105,000 - £109,999	-
-	£110,000 - £114,999	-
1	£115,000 - £119,999	1
-	£120,000 - £124,999	-
-	£125,000 - £129,999	-
-	£130,000 - £134,999	-
1	£135,000 - £139,999	1
-	£140,000 - £149,999	-

In addition, the regulations require a full breakdown of the remuneration of the following senior officers of the Council (these officers are included in the above table).

Disclosure of remuneration for senior employees 2016/17 Elmbridge Borough Council

Post Holder Information	Salary (including fees & allowances)	Elections *	Bonuses	Expenses Allowances	Compensation for loss of office	Other Benefits	Total remuneration excluding Pension Contributions	Pension Contributions	Total remuneration including Pension Contributions 2016/17
Chief Executive (Head of Paid Service)	132,241.96	10,629.35	0.00	6,714.54	0.00	0.00	149,585.85	19,175.14	168,760.99
Strategic Director & Deputy Chief Executive (S151 Officer)	108,948.96	5,050.00	0.00	7,018.56	0.00	1,187.34	122,204.86	15,797.64	138,002.50
Strategic Director - Services	96,707.00	2,500.00	0.00	7,358.36	0.00	0.00	106,565.36	14,022.56	120,587.92
Head of Legal Services (Monitoring Officer)	71,418.96	0.00	0.00	6,420.70	0.00	1,338.72	79,178.38	10,355.76	89,534.14
	409,316.88	18,179.35	0.00	27,512.16	0.00	2,526.06	457,534.45	59,351.10	516,885.55

2015/16 Elmbridge Borough Council

Comparative data

Post Holder Information	Salary (including fees & allowances)	Elections *	Bonuses	Expenses Allowances	Compensation for loss of office	Other Benefits	Total remuneration excluding Pension Contributions	Pension Contributions	Total remuneration including Pension Contributions 2015/16
Chief Executive (Head of Paid Service)	129,601.04	6,761.67	0.00	7,600.36	0.00	110.00	144,073.07	18,963.12	163,036.19
Strategic Director & Deputy Chief Executive (S151 Officer)	106,812.96	3,339.00	0.00	7,793.96	0.00	1,122.87	119,068.79	14,766.24	133,835.03
Strategic Director - Services	94,814.96	1,252.37	0.00	7,213.16	0.00	0.00	103,280.49	12,863.60	116,144.09
Head of Legal Services (Monitoring Officer)	70,019.04	0.00	0.00	6,174.24	0.00	1,263.25	77,456.53	9,566.94	87,023.47
	401,248.00	11,353.04	0.00	28,781.72	0.00	2,496.12	443,878.88	56,159.90	500,038.78

^{*} Election fees for the Returning Officer are set by the Ministry of Justice

32. External Audit Costs

In 2016/17 Elmbridge Borough Council, incurred £61,320 in fees relating to external audit and inspection (£69,110 – 2015/16).

33. Grant Income

The Council credited the following grants and contributions to the Comprehensive Income and Expenditure Statement in 2016/17.

2015/16		2016/17
£'000		£'000
	Credited to Taxation and Non Specific Grant Income	
(1,776)	Government Formula Grant	(667)
(2,301)	Capital Grants	(4,160)
(1,016)	Contribution From Surrey Business Rate Pool	-
(24,444)	EBC proportion of total business rates collectable for the year*	(21,642)
(190)	Collection Fund Surplus Account	(199)
(12,655)	Precept on Collection Fund	(13,002)
-	Council Tax Settlement Grant	(256)
(131)	Council Tax Freeze Grant	-
(2,456)	New Homes Bonus	(2,972)
(1,160)	Other Grants	(491)
(46,129)	Total	(43,389)
	Credited to Services	
(40,528)	Housing and Council Tax Benefit Subsidy	(40,866)
(182)	NDR Cost of Collection	(178)
(404)	Other Grants	(173)
(41,114)	Total	(41,217)

^{*} The proportion is before the application of a Tariff (£19 million) (and the levy for 2013/14 of £556,000), both payable to Central Government.

More details on the Council Tax and Non-Domestic Rates can be found in the Collection Fund Income and Expenditure Account statement. In 2015/16, the Council joined the "Surrey Business Rate Pool". As a result, the Council is due £1m, its share of the pooling gain, which will only be available to spend in 2017/18, it is not a member of a pool in 2016/17.

34. Related Party Transactions

The Code of Practice for Local Authority Accounting requires the disclosure of any material transactions with related parties which are not disclosed elsewhere. Examples of related parties to an authority such as Elmbridge Borough Council would include central government, other local authorities and precepting bodies, joint ventures and joint venture partners, together with the Council's Members and Chief Officers.

Several Members are connected with local organisations, with whom the Council has dealings. Material transactions are either material to the Council or of materiality to the third party concerned:

2015/16		2016/17
£		£
16,551,957	Paragon Community Housing Group	16,828,872
863,887	A2 Housing	839,880
146,887	Castle Wildish	143,816
113,182	Walton, Weybridge & Hersham CAB	121,749
80,090	Esher & District CAB	80,970
33,230	Claygate Recreation Ground Trust	33,230
200	Long Ditton Village Hall	30,400
23,580	Voluntary Action Elmbridge	29,020
26,873	CHEER	28,390
32,410	Elmbridge Rent Start	21,140
21,700	Walton-on-Thames Community Arts Trust	21,000
17,639	South East Employers	15,616
17,333	Local Government Association	14,036
-	Thames Landscape Strategy	9,658
6,890	Relate - West Surrey	7,970
5,900	St Nicholas Church	5,900
-	Chandlers Field School	5,810
3,000	The Counselling Partnership	5,000
70,000	Walton Charity	100

Under the Council's corporate governance arrangements, Members are required to declare any interests, personal or prejudicial (or both) on agenda items before meetings of the Council including the Cabinet, committees and sub-committees commence, and any such declarations appear in the minutes.

The Council maintains a register of Members' and officers' interests, which is updated annually.

The appropriate analysis has been undertaken with regard to related party transactions for the year ended 31 March 2017, and the conclusion was reached that there were no other material transactions with related parties in that year, which are not disclosed elsewhere in this Statement of Accounts.

Building Control Mutual

On 1 August 2015, the Council established a Building Control mutual in which it owns 20%. During the first 8 months of trading the mutual made an operating loss of £484,000 for which the authority has no obligation. Building Control work is spread over the building projects life. When the company was established there was a significant amount of work to be completed, which they committed to complete on the Councils behalf. At 31 March 2016, the outstanding obligation was £351,604, and has resulted in a trading loss. The mutual is considered to be an ongoing concern and it is forecast that it will make its first profit in year 3 of operation, for which the council will receive a share in accordance with the transfer agreement.

Draft accounts indicate from 1 April 2016 to 31 March 2017 in its first full year of trading that the mutual made a profit of £57,000 (before tax).

At 31 March 2017, the mutual had a net current liability of £428,000 (£484,000 – 31 March 2016) represented by negative shareholder funds of £427,000 (£484,000 – 31 March 2016).

The accounts of the Building Control Mutual are to be audited by David Howard LLP.

Trust Funds

The Council administers four Trust Funds, the total value 31 March 2017 is £521,583 (£573,583 – 31 March 2016). The main Trust is King George's Hall Trust, which is to provide and maintain a public hall for the inhabitants of Elmbridge, the value at 31 March 2017 is £434,671 (£480,570 – 31 March 2017)

35. Capital Expenditure and Capital Financing

The total amount of capital expenditure incurred in the year is shown in the table below (including the value of assets acquired under finance leases), together with the resources that have been used to finance it. Where capital expenditure is to be financed in future years by charges to revenue as assets are used by the Council, the expenditure results in an increase in the Capital Financing Requirement (CFR), a measure of the capital expenditure incurred historically by the Council that has yet to be financed. The CFR is analysed below.

2015/16		2016/17
£'000		£'000
3,720	Opening Capital Financing Requirement	4,822
	Capital investment	
2,381	Property, Plant and Equipment	12,397
7,384	Investment Properties	14,676
	Intangible Assets	201
	Revenue Expenditure Funded from Capital under Statute	4,018
	Sources of finance	
(774)	Capital Receipts	(723)
	Government Grants and Other Contributions	(4,244)
	Sums set aside from revenue:	
(7,724)	Direct revenue contributions	(4,642)
(570)	MRP/loans fund principal	(387)
	Closing Capital Financing Requirement	26,118
	Explanation of movements in year	
-	Increase in underlying need to borrowing (supported by government financial assistance)	-
1,102	Increase/(decrease) in underlying need to borrowing (unsupported by government financial assistance)	21,296
1,102	Increase/(decrease) in Capital Financing Requirement	21,296

36. Leases

The Council as Lessee

Finance Leases

The Council has acquired a number of waste disposal vehicles under a finance lease. The assets acquired under this lease are carried as Property, Plant and Equipment in the Balance Sheet at the following net amounts:

	31-Mar-16	31-Mar-17
	£'000	£'000
Vehicles	72	-

The Council is committed to making minimum payments under these leases comprising settlement of the long-term liability for the interest in the property acquired by the Council and finance costs that will be

payable by the Council in future years while the liability remains outstanding. The minimum lease payments are made up of the following amounts.

31-Mar-16		31-Mar-17
£'000		£'000
	Finance lease liabilities (net present value of minimum lease payments)	
72	- current	-
-	- non-current	-
6	Finance costs payable in future years	-
78	Minimum lease payments	-

The minimum lease payments will be payable over the following periods:

	Minimum Leas	se Payments	Finance Lease Liabilities		
	31-Mar-16	31-Mar-17	31-Mar-16	31-Mar-17	
	£000	£000	£000	£000	
Not later than one year Later than one year and not later than	78	-	72	-	
five years		-	-	-	
	78	-	72	-	

The Council as Lessor

Operating Leases

The Council leases out property and equipment under operating leases for the following purposes:

- for the provision of community services such as sporting facilities
- for economic development purposes to provide suitable affordable accommodation for local businesses.

The future minimum lease payments receivable under non-cancellable leases in future years are:

31-Mar-16		31-Mar-17
£'000		£'000
636	Not later than one year	728
1,115	Later than one year and not later than five years	1,273
461	Later than five years	329
2,212		2,330

37. Impairment Losses

During 2016/17, the Council has recognised the following impairment losses:

- Hersham Centre the property has been impaired due to the level of building, mechanical and electrical condition issues that have recently been identified.
- Claygate Recreation Ground Pavilion in November 2016 the property sustained substantial
 fire damage to the extent that the property has been rendered completely unusable and is likely
 to need demolishing and rebuilding.

There were no impairment losses in 2015/16.

Under regulation impairment losses have no effect on the Council Tax payer.

38. Termination Benefits

The Council terminated the contracts of a number of officers in 2016/17, incurring liabilities of £72,203 (£190,509 in 2015/16). This amount is payable to 6 officers (7 officers in 2015/16) from various departments across the Council as part of the Council's staffing restructures in the interest of efficiency. It is estimated that as a result of these termination of contracts and other restructures the Council will save approximately £96,000 per annum (£135,000 per annum 2015/16). The termination benefits to individual employees can be analysed in bandings of £20,000 as follows:

Number of		Number of
Employees	Termination Benefit	Employees
2015/16		2016/17
2	£0 - £20,000	5
4	£20,001 - £40,000	1
1	£40,001 - £60,000	0
0	£60,001 - £80,000	0

There was one outstanding payments relating to exit packages at 31 March 2017 for £45,000 (none at 31 March 2016).

39. Provisions

	MMI £'000	Search Fees £'000	Other - Dilapidations £'000	Business Rate Appeals £'000	Total £'000
Balance at 1 April 2016	91	47	1,500	974	2,612
Additional provisions made	-	-	250	1,545	1,795
Amounts used	(39)	(24)	-	(256)	(319)
Unused amounts reversed		(23)	-	-	(23)
Balance at 31 March 2017	52	-	1,750	2,263	4,065

MMI

In 1991 the Council's Insurer Municipal Mutual Insurance (MMI) went into administration. Since this time the administrator has been handling any outstanding/new claims made against Elmbridge. In April 2012 the Council was notified that MMI had lost a court case regarding the possible future payments in settling outstanding court cases. The Council were informed that it was unlikely that MMI would achieve a solvent run off. At the 31 March 2012 the Councils maximum liability, should there be an insolvent run off, was £389,000. A full provision was made during 2011/12 to cover the maximum liability until an actuarial review of the company is completed. The Council received an actuarial review in 2013 and based on the advice at this time only £150,000 was required to meet the Council's liability. During 2013/14 £59,000 was paid to MMI in respect of this provision. At this time the final settlement remains uncertain, however an additional £39,000 was paid in 2016/17.

Land Charges – Search Fees

An action by a number of personal search agents against Local Authorities relating to the Council charging those agents for access to land charges information is in progress.

The parties have agreed liability and quantum for the claim in relation to the search fees. The amount of interest and the final award of claimant's costs for one part of the claim is still to be finalised. The claim has now been settled.

Other Dilapidations

At the 1 April 2016 there were three outstanding disputes relating to property. At one of these sites, leased on a full repair and maintenance basis, the potential cost of the works identified at this site have increased and an additional £250,000 has been included in the provision.

Business Rate Appeals

This balance represents the Councils proportion (40%) of the potential reduction in the amount of business rates as a result of appeals and future appeals. If the Valuation Office re-assess the rateable value as a result of an appeal the Council will reimburse the property owner for its overpayment, backdated to the date of the original assessment, the balance of the cost is borne by Central Government (50%) and Surrey County Council (10%). During 2016/17 the Valuation Office carried out a re-valuation exercise (the new valuations effective from 1 April 2017). The exercise identified several sites in the Borough who had outstanding appeals (dating back to the 2010 valuation) where the 2017 valuation was significantly below the 2010 valuation after applying an average increase in valuation for the class of property into which these sites fit. As a result, the provision has been increased to reflect the risk associated with these outstanding appeals.

40. Defined Benefit Pension Scheme

40.1 Participation in Pension Schemes

As part of the terms and conditions of employment of its officers and other employees, the Council makes contributions towards the cost of post-employment benefits. Although these benefits will not actually be payable until employees retire, the Council has a commitment to make the payments that need to be disclosed at the time that employees earn their future entitlement.

The Council participates in the Local Government Pension Scheme for civilian employees, administered by Surrey County Council. This is a funded defined benefit final salary scheme, meaning that the Council and employees pay contributions into a fund, calculated at a level intended to balance the pensions liabilities with investment assets. Arrangements for the award of discretionary post-retirement benefits upon early retirement is an unfunded defined benefit arrangement, under which liabilities are recognised when awards are made. However, there are no investment assets built up to meet these pension liabilities, and cash has to be generated to meet actual pension payments as they fall due.

Note that the disclosures below reflect changes implemented by IAS19 'Employee Benefits' (revised) concerning the treatment of interest and administration costs in relation to current service costs and administration costs directly related to the management of plan assets. The changes are not material, and have no impact on pensions disclosures in the balance sheet.

40.2 Transactions Relating to Post-Employment Benefits

The Council recognises the cost of retirement benefits in the reported cost of services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge we are required to make against Council Tax is based on the cash payable in the year; so the real cost of retirement benefits is reversed out of the General Fund via the Movement in Reserves Statement.

The following transactions have been made in the Comprehensive Income and Expenditure Statement and the General Fund Balance via the Movement in Reserves Statement during the year:

2015/16		2016/	17
£'000		£'000	£'000
	Comprehensive Income and Expenditure Statement		
	Cost of Services		
2,866	Current service cost	2,535	
_	Past service costs	-	
-	(Gain)/loss from settlements		2,535
	Financing and Investment Income and Expenditure		
1,593	Net interest expense	_	1,566
4,479	Total Post Employment Benefit Charged to the Surplus or		
, , , ,	Deficit on the Provision of Services		4,101
	Other Post Employment Benefit Charged to the		
	Comprehensive Income and Expenditure Statement		
-	Actuarial gains and losses		
	Remeasurement of the net defined benefit liability comprising:		
1,718	Return on plan assets (excluding the amount included in the	(10,582)	
,	net interest expense)	(, ,	
-	Actuarial gains and losses arising on changes in	(1,903)	
	demographic assumptions		
(6,458)	 Actuarial gains and losses arising on changes in financial assumptions 	23,352	
(1 786)	Other	444	
(6,526)			11,311
(0,020)			,
	Tatal Bast Foundament Bans (1 Observation the		
(2,047)	Total Post Employment Benefit Charged to the Comprehensive Income and Expenditure Statement		15,412
	Comprehensive income and Expenditure Statement		
	Movement In Reserves Statement		
	Reversal of net charges made to the Surplus or Deficit for		
5,089	the Provision of Services for post employment benefits in		(12,268)
	accordance with the code		
	Actual amount charged against the General Fund Balance		
3,042	for pensions in the year employers' contributions payable		3,144
	to scheme		

40.3 Pensions Assets and Liabilities Recognised in the Balance Sheet

2015/16		2016/17
£'000		£'000
(130,914)	Present value of the defined benefit obligation	(155,083)
84,531	Fair value of plan assets	96,432
(46,383)		(58,651)
-	Other movements in the liability / (asset)	_
(46,383)	Net liability arising from the defined benefit obligation	(58,651)

Reconciliation of the Movements in the Fair Value of the Scheme (Plan) Assets

2015/16		2016/17
£'000		£'000
84,863	Opening fair value of scheme assets	84,531
2,612	Interest income	2,846
	Remeasurement gains / (loss):	
(1,718)	 Return on plan assets, excluding the amount included in the net interest expense 	10,582
-	• Other	-
3,042	Contributions from employer	3,144
746	Contributions from employees into the scheme	732
(5,014)	Benefits paid	(5,403)
-	Other	-
84,531	Closing balance at 31 March	96,432

Reconciliation of Present Value of the Scheme Liabilities

2015/16		2016/17
£'000		£'000
136,335	Opening balance at 1 April	130,914
2,866	Current service cost	2,535
4,205	Interest cost	4,412
746	Contributions by scheme participants	732
	Remeasurement (gains) / losses:	
-	 Actuarial gains / losses arising from changes in demographic assumptions 	(1,903)
(6,458)	 Actuarial gains / losses arising from changes in financial assumptions 	23,352
(1,786)	Other	444
20	Past service cost	-
(5,014)	Benefits paid	(5,403)
-	Liabilities extinguished on settlements	-
130,914	Closing balance at 31 March	155,083

Local Government Pension Scheme assets comprised:

Fair value of scheme assets	
2015/16	2016/17
£'000	£'000
2,362 Cash and cash equivalents	11,424
Equity instruments by industry type:	
6,790 • Consumer	7,823
5,168 • Manufacturing	7,092
2,375 • Energy & utilities	3,888
6,041 • Financial institutions	6,822
2,979 • Health & care	2,577
4,578 • Information technology	5,431
124 • Other	196
28,055 Sub-total equity	33,829
Bonds by sector:	
3,840 • Corporate	3,559
- • Government	197
113 • Other	442
3,953 Sub-total bonds	4,198
Property by type:	
5,101 • UK property	5,483
663 • Overseas property	36
5,764 Sub-total property	5,519
3,363 Private equity *	4,047
Other investment funds:	
22,004 • Equities	26,741
9,070 • Bonds	10,541
10,470 • Other	-
41,544 Sub-total other investment funds	37,282
Derivatives:	
- • Interest Rate	(3)
(510) • Foreign exchange	136
(510) Sub-total derivatives	133
84,531 Total assets	96,432

^{*} The private equity investments do not have quoted prices in active markets.

40.4 Basis for Estimating Assets and Liabilities

Liabilities have been assessed on an actuarial basis using the projected unit credit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels, etc. Both the Local Government Pension Scheme and Discretionary Benefits liabilities have been assessed by Hymans Robertson LLP, an independent firm of actuaries, estimates for the County Council Fund being based on the latest full valuation of the scheme as at 31 March 2013.

The significant assumptions used by the actuary have been:

2015/16		2016/17
	Long-term expected rate of return on assets in the scheme:	
3.6%	Equity investments	2.7%
3.6%	Bonds	2.7%
3.6%	Property	2.7%
3.6%	Cash	2.7%
	Mortality assumptions:	
	Longevity at 65 for current pensioners (years):	
22.5	• Men	22.5
24.6	• Women	24.6
	Longevity at 65 for future pensioners (years):	
24.5	• Men	24.1
26.9	• Women	26.4
2.1%	Pension Increase Rate (CPI)	2.4%
3.6%	Rate of increase in salaries	2.7%
2.1%	Rate of increase in pensions	2.4%
3.4%	Rate for discounting scheme liabilities	2.5%

The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the table above. The sensitivity analyses below have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period and assumes for each change that the assumption analysed changes while all the other assumptions remain constant. The assumptions in longevity, for example, assume that life expectancy increases or decreases for men and women. In practice, this in unlikely to occur, and changes in some of the assumptions may be interrelated. The estimations in the sensitivity analysis have followed the accounting policies for the scheme, i.e. on an actuarial basis using the projected unit credit method. The methods and types of assumptions used in preparing the sensitivity analysis below did not change from those used in the previous period.

Impact on the Defined Benefit Obligation in the Scheme		
	%	Increase in Assumption
		£'000
Longevity (increase of 1 year)	3-5	4,652 - 7,754
Rate of inflation (CPI increase by 0.5%)	7	11,217
Rate of increase in salaries (increase by 0.5%)	1	1,846
Rate of increase in pensions (increase by 0.5%)	7	11,217
Rate for discounting scheme liabilities (decrease by 0.5%)	9	13,248

40.5 Impact on the Authority's Cash Flows

The objectives of the scheme are to keep employers' contributions at as constant a rate as possible. Surrey County Council has agreed a strategy with the scheme's actuary to achieve a funding level of 100% over the next 20 years. Funding levels are monitored on an annual basis. A valuation was carried out at 31 March 2016, the next triennial valuation is due to be completed as at 31 March 2019.

The scheme will need to take account of the national changes to the scheme under the Public Pensions Services Act 2013. Under the Act, the Local Government Pension Scheme in England and Wales may not provide benefits in relation to service after 31 March 2014. The Act provides for scheme regulations to be made within a common framework, to establish new career average revalued earnings schemes to pay pensions and other benefits to certain public servants.

The actuary anticipated the authority's expected contributions to the scheme in 2017/18 would be £2,905,000 (2016/17 - £2,919,000), based on the triennial actuarial review at 31 March 2013 dated 31 March 2014, the contributions for 2017/18 will reflect the March 2016 valuation.

The weighted average duration of the defined benefit obligation for scheme members is 15.9 years in 2016/17 (16.7 years in 2015/16).

Further information can be found within the Surrey County Council Superannuation Fund Annual Report, which is available upon request from Surrey County Council, County Hall, Penrhyn Road, Kingston upon Thames, Surrey, KT1 2DN.

41. Contingent Liabilities

As part of the large scale voluntary transfer agreement between the Council and the Elmbridge Housing Trust the Council provided an environmental warranty with an aggregate cap of £10 million for a period of 30 years. There was no local knowledge of serious problems in this regard, and after taking professional advice from the Council's specialist insurance consultant and considering the likely costs of a full survey and insurance cover, the Council decided not to effect insurance cover in respect of this risk. The warranty was subsequent to a full disclosure being made by the Council of all known environmental issues concerning the housing stock and related assets. No claims against the warranty have been made at the date of the issue of the accounts.

A national company has asked for its entire infrastructure to be moved on to a central list for business rates purposes. In 2014/15 the cost of the move to the Council was made as a provision, however settlement and the value of the settlement appear uncertain and the provision has been removed. If the whole claim is successful this may cost approximately £3.4 million of which £1.4 million will fall on Council as its proportion. In May 2017 the Council were notified that elements of these appeals were being withdrawn.

On 1 August 2015 the Council established a Building Control Mutual. As part of the agreement establishing the mutual the Council provided a guarantee in relation to the pension deficit at the date of the transfer. The liability will only materialise if the Mutual ceases to trade. The cost of the guarantee is approximately £0.7million.

42. Contingent Assets

There are no contingent assets.

43. Nature and Extent of Risks Arising from Financial Instruments

The Council's activities expose it to a variety of financial risks:

credit risk – the possibility that other parties might fail to pay amounts due to the Council

- liquidity risk the possibility that the Council might not have funds available to meet its commitments to make payments
- market risk the possibility that financial loss might arise for the Council as a result of changes in such measures as interest rates and stock market movements.

The Council's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the resources available to fund services. Risk management is carried out by a central treasury team, under policies approved by the Council in the annual Treasury Management Strategy. Elmbridge Borough Council provides written principles for overall risk management, as well as written policies covering specific areas, such as interest rate risk, credit risk, and the investment of surplus cash.

43.1 Credit Risk

Credit risk arises from deposits with banks and other financial institutions, and in addition credit exposures to the Council's own customers. Elmbridge Borough Council's risk is minimised through the Annual Investment Strategy, which requires that deposits are not made with financial institutions unless they meet identified minimum credit criteria, such as ratings received from Fitch, Moody's and Standard & Poors, applying the lowest available rating for any institution. The Annual Investment Strategy also imposes maximum sums to be invested with a single financial institution located within each category as detailed in the table below.

The credit criteria in respect of financial assets held by the Council are as detailed in the table below.

Time and Monetary Limits applying to Investments – The time and monetary limits for institutions on the Council's Counterparty List are as follows:

Category	Fitch (or equivalent)		Money Limit	Time Limit
	Short Term	Long Term		
1	F1	Α	£15m	5yrs
2	F1	Α	£20m	5yrs
3	F1	Α	£10m	1yr
4	F1	Α	£5m	1yr
5	-	-	£1m	6mths to 1yr
6	F1	Α	£20m in group	1yr
7	-	-	£5m	1yr
8	F1	AAA	£3m in group	-

Investment Limits - The Council sets additional criteria to cover the amount of monies which will be invested with individual bodies referred to above. These are shown in the table below:

Institution	Category	Maximum Loan
		£m
Major UK Clearing Banks and Subsidiaries	1	15 ⁽¹⁾
Lloyds Bank plc	2	20
UK Bank Subsidiaries of Overseas Banks	6	20 (2)
Nationwide Building Society	3	10
Yorkshire, Coventry and Leeds Building Societies	4	5
Non-Credit Rated Building Societies	5	1
Other Local Authorities	7	5
Money Market Funds – Prime Rate Sterling/Ignis Sterling	8	2 ⁽³⁾

⁽¹⁾ Per Clearing Bank (2) Within the Category (3) £3m in the group

Credit rating information is closely monitored and any institutions falling below the minimum criteria are removed immediately from the Council's Counterparty List.

Customer Debt - Credit exposures to customer debt are assessed, taking into account their financial position, past experience and other factors, with individual credit limits being set in accordance with internal ratings in accordance with parameters set by Elmbridge Borough Council.

The Council does not expect any losses from non-performance by any of its counterparties in relation to deposits. In relation to its customers, the Council has a prudent provision for bad debts to cover cases of default. There are no debts posing a credit risk to the Council at the balance sheet date, which are not covered by the provision for bad debts.

No credit limits were exceeded during the reporting period and the Council does not expect any losses from non-performance by any of its counterparties in relation to deposits and bonds.

The Council does not generally allow credit for customers, £2.4 million of the £4.1 million balance is past its due date for payment. The past due amount can be analysed by age at 31 March as follows:

2015/16	2016/	17
£'000	£'000	%
3,354 Less than three months	618	26.1
371 Three to six months	1,074	45.4
545 Six months to one year	219	9.3
469 More than one year	453	19.2
4,739	2,364	100.0

43.2 Liquidity Risk

Elmbridge undertakes daily cash flow management to ensure that it has adequate but not excessive cash resources, borrowing arrangements, overdraft or standby facilities to enable it to have sufficient funds to meet its liabilities as they become due.

At 31 March 2017, Elmbridge has external borrowing with the PWLB of £17,225,000 with a maturity analysis as follows:

2015/16		2016/17
£'000		£'000
	Short term loans	
140	Less than one year	490
	Long term loans	
140	Between one and two years	490
420	Between two and five years	1,470
2,900	Between five and fifteen years	4,900
940	More than fifteen years	9,875
4,540		17,225

The fair value of Public Works Loan Board (PWLB) loans of £18.0 million measures the economic effect of the terms agreed with the PWLB compared with estimates of the terms that would be offered for market transactions undertaken at the Balance Sheet date, based on the authority's ability to borrow from PWLB at concessionary rates. The difference between the carrying amount and the fair value measures the additional interest that the authority will pay over the remaining terms of the loans under the agreements with the PWLB, against that would be paid if the loans were at prevailing market rates.

If the authority were to seek to realise the projected gain by repaying the loans, the PWLB would raise a penalty charge for early redemption in addition to charging a premium for the additional interest that will not now be paid. The exit price for the PWLB loans including the penalty charge would be £21.0 million.

All trade and other payables are due to be paid in less than one year.

43.3 Market Risk

Interest Rate Risk

The Council is exposed to significant risk in terms of its exposure to interest rate movements on its investments. Movements in interest rates have an impact on the Council. For instance, a rise in interest rates would have the following effects:

- borrowing at fixed rates the fair value of the liabilities borrowings will fall
- investments at variable rates the interest income credited to the Surplus or Deficit on the Provision of Services will rise
- investments at fixed rates the fair value of the assets will fall.

Borrowings are not carried at fair value, so nominal gains and losses on fixed rate borrowings would not impact on the Surplus or Deficit on the Provision of Services, or Other Comprehensive Income and Expenditure.

However, changes in interest receivable on variable rate investments would be posted to Surplus or Deficit on the Provision of Services and affect the General Fund Balance. Movements in the fair value of fixed rate investments that have a quoted market price would be reflected in Other Comprehensive Income and Expenditure.

The Council has a number of strategies for managing interest rate risk. The treasury management team has an active strategy for assessing interest rate exposure that feeds into the setting of the annual budget and which is used to update the budget quarterly during the year. This allows any adverse changes to be accommodated. The Council established an Interest Equalisation Reserve a number of years ago to protect the Council against changes in the investment income generated on its surplus funds due to changes in market conditions; at the 31 March 2017 the balance remaining on this reserve was £0.8 million.

According to this assessment strategy, at 31 March 2017, if interest rates had been 1.0% higher with all other variables held constant, the financial effect would have been an additional £466,000 being credited to the Surplus or Deficit on the Provision of Services.

43.4 Price Risk

The Council does not hold any investments in equity shares and therefore is not exposed to potential losses arising from movements in share prices.

43.5 Foreign Exchange Risk

The Council has no financial assets or liabilities denominated in foreign currencies and thus has no exposure to loss arising from movements in exchange rates.

Collection Fund Income and Expenditure Account

The Collection Fund is an agent's statement that reflects the statutory obligation for billing authorities to maintain a separate Collection Fund. The statement shows the transactions of the billing authority in relation to the collection from taxpayers and distribution to local authorities and the Government of council tax and non-domestic rates.

2	2015/16					2016/17	
Business Rates £'000	Council Tax £'000	Total £'000		Note	Business Rates £'000	Council Tax £'000	Total £'000
2 000	2 000	2 000	Income	14010	2 000	2 000	2 000
-	103,434	103,434	Council tax receivable	3	-	108,000	108,000
56,282	-	56,282	Business rates receivable	4	58,209	-	58,209
42	-	42	Transitional protection payable		128	-	128
56,324	103,434	159,758			58,337	108,000	166,337
			Expenditure				
			Apportionment of previous year's surplus/(deficit)				
(143)	-	(143)	Central Government		(562)	-	(562)
(114)	249	135	Elmbridge Borough Council		(449)	226	(223)
(29)	1,458	1,429	Surrey County Council		(112)	1,353	1,241
-	258	258	Surrey Police & Crime Commissioner		-	239	239
(286)	1,965	1,679			(1,123)	1,818	695
			Precepts, demands & shares				
26,902	-	26,902	Central Government		28,246	-	28,246
21,522	12,655	34,177	Elmbridge Borough Council		22,622	13,003	35,625
5,380	75,724	81,104	Surrey County Council		5,649	79,371	85,020
-	13,404	13,404	Surrey Police & Crime Commissioner		-	13,780	13,780
53,804	101,783	155,587			56,517	106,154	162,671
			Charges to the Collection Fund:				
209	108	317	Write-off of uncollectable amounts		233	215	448
(147)	8	(139)	Increase / (decrease) in bad debt provision		-	-	-
320	-	320	Amount Charged to Appeals Provision	2	640	-	640
(5,348)	-	(5,348)			3,222	-	3,222
182	-	182	Cost of Collection		178	-	178
(4,784)	116	(4,668)			4,273	215	4,488
48,734	103,864	152,598			59,667	108,187	167,854
(7,590)	430	(7,160)	(Surplus) / deficit arising in year		1,330	187	1,517
5,991	(2,511)	3,480	Balance at 1 April		(1,599)	(2,081)	(3,680)
(1,599)	(2,081)	(3,680)	Balance at 31 March		(269)	(1,894)	(2,163)

Notes to the Collection Fund Income and Expenditure Account

1. Business Rates Retention Scheme

The method for distributing and accounting for Non-Domestic Rates changed in 1 April 2013 with the introduction of the Business Rates Retention Scheme. Under the previous arrangements the total amount, less certain reliefs and other deductions, was paid into a National Pool.

The Council collects business rates in its area based on local rateable values multiplied by a uniform rate prescribed by Central Government. However, the objective of the new scheme was to allow local authorities to benefit from supporting local business growth by retaining a proportion of increases in business rates retained income above a baseline funding level, to invest in local services, subject to a Central Government growth levy. Safety net arrangements have also been established to compensate those authorities where retained income falls below a certain threshold. Elmbridge is due to receive a safety payment as retained income due to the authority was lower than its funding baseline level.

Revenue growth under the new scheme is shared between Central Government, Elmbridge and Surrey County in the ratio 50:40:10. The 40% share of growth accruing to Elmbridge is then subject to a Central Government levy applied at a rate of 50%, so that in practice Elmbridge is permitted to retain 20% of any business rates growth of its share of retained income above its 2016/17 baseline funding level of £2.1 million (2015/16 £2.1 million). The baseline funding level rises each year in line with the change in the business rates multiplier. In 2015/16 the Council entered into a pool with Surrey County Council and three other district Councils in Surrey. As a result of entering the pool the Council will retain an extra £1.0m of business rates which would otherwise have been paid to Central Government. Elmbridge are not in a pool in 2016/17.

2. Provision for Appeals

During 2016/17 the Valuation Office carried out a re-valuation exercise (the new valuations effective from 1 April 2017). The exercise identified several sites in the Borough who had outstanding appeals (dating back to the 2010 valuation) where the 2017 valuation was significantly below the 2010 valuation after applying an average increase in valuation for the class of property into which these sites fit. As a result, the provision has been increased to reflect the risk associated with these outstanding appeals.

3. Council Tax Receivable

For Council Tax purposes all domestic properties are placed in one of eight valuation bands at 1991 prices, the bands ranging from A to H. The Council set a 2016/17 Council Tax charge for Band D properties of £1,709.62 within the Claygate Parish Area and £1,695.47 for the area excluding Claygate. Persons on lower incomes are entitled to assistance with Council Tax costs under the local Council Tax Reduction scheme administered by Elmbridge Borough Council and substantially financed by central government.

The Council Tax base for the year for the Elmbridge Borough Council area, i.e. the estimated number of chargeable dwellings in each band (adjusted for dwellings where discounts and reliefs apply), converted to an equivalent number of Band D dwellings, was as follows:

	Estimated No. of Taxable Properties After Effect of		Band D
Band	Discounts & Reliefs	Ratio	Equivalent Dwellings
Α	271	6/9	181
В	940	7/9	732
С	5,062	8/9	4,499
D	10,724	1	10,724
E	9,645	11/9	11,788
F	7,180	13/9	10,371
G	10,592	15/9	17,653
Н	3,858	18/9	7,716
TOTAL	48,272		63,664
		Less: Adjustments *	(1,082)
		Council Tax Base	62,582

^{*} An adjustment is made to reflect the estimated rate of collection of Council Tax for the year.

4. Business Rates Receivable

The total Non-Domestic Rateable Value for the Elmbridge area at 31 March 2017 was £133.8 million, and the National Non-Domestic Rates multiplier 48.4p for 2016/17.

Glossary of Terms

This glossary helps to define some of the terms and phrases found in these accounts.

Accounting Period

The length of time covered by the accounts, in the case of these accounts the year from 1 April 2016 to 31 March 2017.

Accrual

A sum included in the accounts to cover income or expenditure attributable to the accounting period for goods or services, but for which payment has not been received/made, by the end of that accounting period.

Actuarial Gains and Losses

Changes in the estimated value of the pension fund because events have not coincided with the actuarial assumptions made or the assumptions themselves have changed.

Appropriations

The transfer of resources between various revenue reserves.

Balances

These represent the accumulated surplus of revenue income over expenditure.

Budget

An expression, mainly in financial terms, of the Council's intended income and expenditure to carry out its objectives.

Budget Requirement

The amount each local authority estimates as its planned spending, after deducting funding from reserves and any income expected to be collected (excluding Council Tax and Government Grants). This requirement is then offset by Government Grant, the balance being the amount needed to be raised in Council Tax.

Capital Charge

A charge to service revenue accounts to reflect the cost of fixed assets used in the provision of services.

Capital Expenditure

Expenditure on the acquisition of fixed assets that will be of use or benefit to the Council in providing its services for more than one year.

Capital Financing Account

An account that is credited with the amounts set aside for the repayment of external debt and with capital expenditure paid for from revenue and capital receipts. The balance cannot be used to fund revenue or capital expenditure.

Capital Receipts

Income received from the sale of capital assets. Legislation requires a proportion of capital receipts from the sale of Council houses to be paid over to a national pool.

Cash Equivalents

Generally short term, highly liquid investments readily convertible into cash.

Chartered Institute of Public Finance and Accountancy (CIPFA)

CIPFA is the main professional body for accountants working in the public service. It draws up the Accounting Codes of Practice and issues professional guidance that is used to compile these accounts.

Collection Fund

A fund administered by the Council as a "billing authority". The Council Tax and National Non-Domestic Rates are paid into this fund and payments are made to Central Government, Surrey County Council, Elmbridge Borough Council, Surrey Police, Claygate Parish as required by statute.

Collection Fund Adjustment Account

An account that is credited/debited with the difference between the Collection Fund surplus that is required by government regulations to be charged to the General Fund in the year and the amount required under accounting requirements to be shown in the Comprehensive Income and Expenditure Account. The balance on the account at the year-end represents the Borough Council's element of the Collection Fund balance at the year end.

Creditors

The amounts owed by the Council at the Balance Sheet date in respect of goods and services received before the end of the accounting period with the actual payment being made in the next financial year.

Current Service Cost

The increase of the present value of a defined benefit scheme's liabilities expected to arise from employee service in the accounting period.

Debtors

Amounts owed to the Council but unpaid at the Balance Sheet date.

Depreciation

The measure of the cost of the benefit of the fixed asset that have been consumed during the period.

Expected Rate of Return on Pensions Assets

The average rate of return, including both income and changes in fair value but net of scheme expenses, expected over the remaining life of the related obligation on the actual assets held by the scheme.

Fees and Charges

The income raised by charging for goods, services or the use of facilities.

Fixed Asset

A tangible item that yields benefit to the Council for a period of more than one year.

Formula Grant

Central government financial support towards the general expenditure of local authorities.

General Fund

The main revenue fund of the Council which is used to meet the cost of services paid for from Council Tax, Government Grant and fees and charges.

Intangible Assets

Expenditure on assets, such as software, which are amortised over their expected life but there is no physical asset.

Interest Cost

The expected increase over the period in the present value of the pension scheme liabilities because the benefits are one period closer to settlement.

LABGI – Local Authority Business Growth Incentive Grant

A grant payable from the National Non-Domestic Rate National Pool to Councils for the growth, over a year, in the value of Non-Domestic Rateable values in their area.

Leasing

A method of acquiring the use of capital assets for a specified period for which a rental charge is paid.

Minimum Revenue Provision

The minimum amount, prescribed by law, to be set aside each year from revenue to repay the principal amounts of external loans outstanding. The Council can set aside amounts in addition to the minimum requirement, known as a voluntary provision for debt redemption.

Non Domestic Rates

Rates from Non Domestic properties, collected locally, are pooled nationally and redistributed from this pool to local authorities on the basis of population.

Precept

The amount that Surrey County Council, Surrey Police Authority, Elmbridge Borough Council and Claygate Parish Council require the Collection Fund to pay to meet the costs of their services after government grant.

Provisions

Amounts set aside to meet costs which are likely or certain to be incurred, but are uncertain in value or timing.

Public Works Loans Board

A government body that provides loans to local authorities.

Reserves

The accumulated surplus income in excess of expenditure, which can be used to finance future spending and is available to meet unforeseen financial problems.

Earmarked Reserves are amounts set aside for a specific purpose in one financial year and carried forward to meet expenditure in future years.

Revenue Expenditure

The day to day spending on employment costs, other operating costs (accommodation, supplies and services etc.) net of income for fees and charges etc.

Revenue Expenditure funded from Capital Resources Under Statute

Expenditure that can be classified as capital expenditure but which does not result in the acquisition of an asset.

Specific Government Grants

Central Government financial support towards particular services which is "ring fenced", i.e. can only be spent on a specific service area or items.

Abbreviations

ABG Area Based Grants

BSc Bachelor of Science

CAA Capital Adjustment Account

CAB Citizens Advice Bureaux

CCTV Closed Circuit Television

CIL Community Infrastructure Levy

CFR Capital Financing Requirement

CIPFA Chartered Institute of Public Finance and Accountancy

CPI Consumer Price Index

CRC Carbon Reduction Commitment

DRC Depreciated Replacement Cost

ECIF Elmbridge Civic Improvement Fund

EIP Equal Instalments of Principal

EUV Existing Use Value

FRS Financial Reporting Standard

HMRC Her Majesty's Revenue and Customs

IFRS International Financial Reporting Standard

LABGI Local Authority Business Growth Incentive

LASAAC Local Authority (Scotland) Accounts Advisory Committee

LPSA Local Public Service Agreement

MMI Municipal Mutual Insurance

MRP Minimum Revenue Provision

MTFS Medium Term Financial Strategy

NDR Non-Domestic Rates

PFI Private Finance Initiative

PDG Planning Delivery Grant

PPP Public Private Partnership

PWLB Public Works Loan Board

RICS Royal Institution of Chartered Surveyors

RPI Retail Price Index

SAC Special Areas of Conservation

SANGS Suitable Alternative Natural Green Space

SeRCOP Service Reporting Code of Practice

SCC Surrey County Council

SPA Special Protection Areas

VAT Value Added Tax

VFM Value for Money

VOA Valuation Office Agency



Annual Governance Statement 2016/17

For the period 1 April 2016 to 31 March 2017

1. Scope of Responsibility

Elmbridge Borough Council is responsible for ensuring that:

- Its business is conducted in accordance with the law and proper standards and public money is safeguarded and properly accounted for, and used economically, efficiently and effectively. The Council also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.
- In discharging this overall responsibility, Elmbridge Borough Council is responsible for maintaining proper arrangements for the governance of its affairs, facilitating the effective exercise of its functions and which includes arrangements for the management of risk.
- Elmbridge Borough Council has approved and adopted a Code of Corporate Governance, which is consistent with the principles of the CIPFA/SOLACE "Delivering Good Governance in Local Government" Framework 2016. A copy of the Council's Code is on our website at: www.elmbridge.gov.uk or can be obtained from:

Head of Legal Services Elmbridge Borough Council Civic Centre High Street Esher, KT10 9SD

This statement explains how Elmbridge Borough Council has complied with the Code and also meets the requirements of the Accounts and Audit Regulations 2015, Part 2 regulation 6(1) (b) which requires all relevant authorities to prepare an annual governance statement.

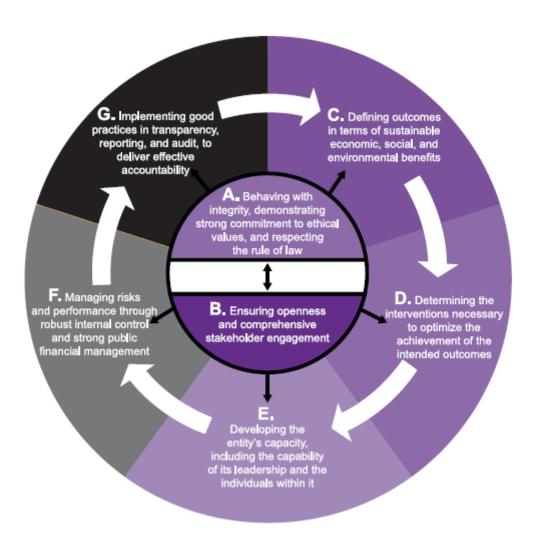
2. The Purpose of The Governance Framework

The governance framework comprises the systems and processes, culture and values by which the authority is directed and controlled and its activities through which it accounts to, engages with and leads its communities. It enables the authority to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate services and value for money.

- The system of internal control is a significant part of that framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of Elmbridge Borough Council's objectives, to evaluate the likelihood and potential impact of those risks being realised, and to manage them efficiently, effectively and economically.
- The governance framework has been in place at Elmbridge Borough Council for the year ended 31 March 2017 and up to the date of approval of the Annual Report and Statement of Accounts.

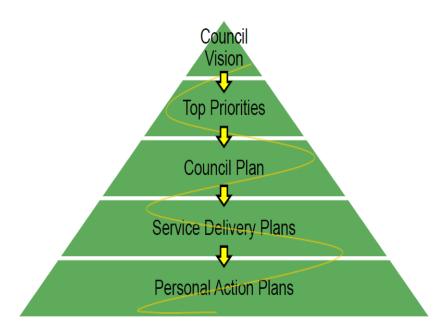
3. The Governance Framework

The seven core principles of the CIPFA/SOLACE "Delivering Good Governance in Local Government "Framework 2016 are illustrated in the diagram below.



Some of the key elements of the governance framework that the Council has in place relating to these core principles are outlined below:

- A. Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law.
 - The Council's Constitution defines the roles/responsibilities of the Cabinet (Executive), regulatory committees, the Overview & Scrutiny Committee and statutory officers and sets out how these roles are discharged and the delegations extended to officers and Members.
 - Codes of Conduct are in place for members and officers and are set out in the Council's Constitution.
 - Member/Officer Protocol and affirmation of relationship expectations is in place
 - Declarations of interests are made at Council Committee meetings and registers of interests and gifts and hospitality are in place.
 - The effective discharge of the Monitoring Officer and Head of Paid service functions are assisted by regular meetings of the three statutory officers and with Members and by regular review of Constitutional powers.
 - Whistleblowing arrangements are in place by means of a Confidential Reporting (Whistleblowing) Policy to receive and investigate complaints from staff and members of the public.
- B. Ensuring openness & comprehensive stakeholder engagement.
 - The Communications Plan and publication of the Council's Annual Report provide mechanisms for communicating with the community and other stakeholders and accountability for service delivery and outcomes.
 - The "My Elmbridge" programme comprises consultation activities throughout the year whereby residents can share their views with the Council. This includes an annual Prospects and Priorities meeting where the public can engage directly with the Cabinet members and Leader of the Council.
 - The Council website was relaunched in July 2016 and provides a key means of communication between the Council and the public in an open and transparent form that aims to provide for comprehensive stakeholder engagement.
 - The Council's decision making is set out in the Council Forward Plan and meetings are open for the public to attend.
- C. Defining outcomes in terms of sustainable economic, social and environmental benefits.
- The Council reviews its vision and priorities annually. The approved Council Plan 2016/17 incorporates the Council's Vision for the five-year period 2013 to 2018. The Council has a robust Performance Management framework in place and a Golden Thread approach as illustrated below.



The Council Vision set for 2013-2018 is supported by three Top Priorities determined by resident consultation and agreed by Members annually. For 2016/17 this is as set out below:

Vision

Elmbridge: a caring, vibrant, healthy Borough in which to live and work, for all.

P1 A safe, caring and healthy Elmbridge

P2A vibrant and thriving Elmbridge

P3
A green and attractive
Elmbridge

- The Council objectives are developed from the Vision and Top Priorities and are set out in the annual Council Plan.
- The Council has commenced preparations for the new Vision from 2018/19 and there will be widespread consultation involving key stakeholders including members and residents.
- Some Council objectives are identified as Flagship Activities and for 2016/17 nine flagships were in place.
- Quarterly performance monitoring reports were presented to Cabinet against the 2016/17 corporate plan objectives, flagship activities and the basket of performance indicators.
- The final report on the Council's performance in 2016/17 against the Council Plan 2016/17 was submitted to Cabinet on 7th June 2017. This confirmed that five (56%) flagship activities were on target or completed as at 31 March 2017.

Flagship activities completed in 2016/17 included:

- i) Activity: Support at least 50 businesses with funding for new start-ups and business investment growth by March 2017.
 Outcome: Included that over 100 businesses and 14 showcase attendees supported via the Elmbridge business leaders Conference
- ii) Activity: Award a new and more efficient waste collection contract with 3 partner authorities by March 2017.
 Outcome: Joint Contract awarded to Amey in December 2016.
- iii) Activity: Development of the Sports Hub at Waterside Drive Outcome: Works have progressed in line with the programme and completion is on target for September 2017.
- The above flagship activities were rated as green to signify that the objective has been achieved or work is on target.

Outcomes of other flagship activities in 2016/17 included:

- i) Activity: Agree a Devolution Deal that secures more Council control over services that residents value by March 2017.
 - Outcome: The lead authorities in the 3SC partnership have agreed a "pause" pending the clarification of Government priorities.
- ii) Activity: Secure at least 40 additional affordable homes and bring at least 40 empty properties back into use by March 2017.
 - Outcome: Amber: Due to delays in construction of two of the developments it was not possible to achieve the target of 40 additional affordable homes this year and only three have been provided.
 - The above flagship activities were rated as red (the target is no longer achievable) and amber (the achievement of the target in the way specified) respectively.
- Determining the interventions necessary to optimize the achievement of the intended outcomes.
 - Feedback from citizens through an annual residents' panel survey that enables consultation to ensure a high standard of customer service is delivered and that they are happy with the Council priorities and services.
 - Feedback from residents and businesses through the annual Community Safety Survey that feeds into the development of the Elmbridge Community and Safety Partnership plans.
 - Setting up of the Affordable and Social Housing Working Group reporting directly to the Cabinet.
- E. Developing the entity's capacity, including the capability of its leadership and the individuals within it.
 - A new Learning and Development Programme launched and developed across the Council comprising a wide range of training opportunities including new mandatory training for all staff.

- An established Performance Review framework that incorporates an annual performance review for all staff.
- Managers conferences launched to provide a new mechanism for the Council's senior managers to engage on a regular basis.
- F. Managing risks and performance through robust internal control and strong public financial management.
 - The Council has a Risk Management Strategy and strategic and operational risk registers in place.
 - The Council's Strategic Risk Register is reviewed annually and links to the Council's top priorities and strategic objectives.
 - An annual Internal Audit Plan is approved by Audit and Standards committee. An Internal Audit Annual report and regular progress reports are presented to the Audit and Standards committee. In 2016/17 internal audit completed nineteen audit reviews.
- G. Implementing good practices in transparency, reporting, and audit, to deliver accountability.
 - The Audit and Standards Committee has defined roles and responsibilities and undertakes core functions in accordance with relevant CIPFA guidance.
 - The External Audit Annual report is submitted to the Audit and Standards Committee.
 - The Head of Internal Audit has direct access to the Chair of Audit and Standards Committee. Internal Audit completed nineteen audit reviews in 2016/17. This was reported to the Audit and Standards Committee in the Internal Audit Annual Report 2016/17 in June 2017.

4 Review of Effectiveness

Elmbridge Borough Council has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework including the system of internal control. This review of effectiveness is informed by:

The work of the Council Management Board and senior managers within the authority who have responsibility for the development and maintenance of the governance environment;

The Council's risk management framework;

The Head of Internal Audit Partnership's Opinion Statement:

"The overall opinion is that the Council's internal control environment is adequate and effective. This is based on the work undertaken by Internal Audit during 2016/17, and summarised in this report.

Agreed management actions arising from Internal Audit work have been reported to senior management and the Council Management Board and I am satisfied that management has undertaken to address any control weaknesses."

the Head of Internal Audit Partnership's annual report;

the Audit and Standards Committee internal audit progress reports;

comments made by the external auditors and other review agencies and inspectorates.

An assurance opinion of Major Improvement Needed has been given in one Internal Audit report issued for 2016/17. The Council Management Board has accepted the Management Actions raised.

The effectiveness of the governance framework has been evaluated by:

- The completion of Annual Assurance Statements by all Heads of Service as at 31 March 2017. All statements were returned with no significant issues highlighted. Responses received regarding management arrangements and processes were noted and have been considered by the Council Management Board.
- An Internal Audit Corporate Governance assurance review;
- The Head of Legal Services testing the specific requirements of the Local Code of Corporate Governance against the behaviours, codes and protocols put in place by the Council and documented in the Constitution and elsewhere.
- The Head of Legal Services has confirmed that the Council's Local Code of Corporate Governance accords with the principles of the CIPFA/SOLACE "Delivering Good Governance in Local Government Framework" 2016.

Conformance with the governance requirements of the CIPFA Statement on the Role of the Chief Financial Officer in Local Government (2016)

CIPFA published an updated CIPFA Statement on the Role of the Chief Financial Officer in Local Government (2016) in June 2016.

The Council's financial management and assurance arrangements conform with the governance requirements of the CIPFA Statement on the Role of the Chief Financial Officer in Local Government (2016) for the year ended 31st March 2017.

The Chief Financial Officer of the Council is the Strategic Director & Deputy Chief Executive and is the Council's Section 151 Officer (from section 151, Local Government Act 1972).

We have been advised on the implications of the result of the review of the governance framework by the Audit and Standards Committee, and that the arrangements continue to be regarded as fit for purpose in accordance with the governance framework. The areas already addressed and those to be specifically addressed with new actions planned are outlined below.

5 Outcomes, Value for Money and Improvements During the Year

The Audit and Standards Committee received the Council's appointed External Auditor's (Grant Thornton) Audit Findings for 2015/16 in September 2016. This report contained an unqualified opinion on the 2015/16 financial statements and a Value for Money conclusion confirming that the Council made proper arrangements to secure economy, efficiency and effectiveness in its use of resources.

The 2016/17 target for budget reductions and additional income of £1.9m was achieved. In 2017/18 £1.8m was included in the budget made up of Efficiency and Contract savings and additional income.

The Local Government Association is due to undertake a corporate Peer Review in June 2017 from which further improvements and actions may be identified for 2017/18.

During 2016/17 improvements have been made to the Council's arrangements and matters identified in 2015/16 have been addressed as follows:-

- i) The Council's improvement was monitored on an ongoing basis by the Council Management Board and the work of corporate improvement groups continued across the Council in 2016/17 in this regard.
- ii) The Council has strengthened its arrangements with regard to the following:

Safeguarding:

- A Children Safeguarding Policy was agreed by Cabinet in June 2017 and is due to be approved by Council in July 2017
- An Adult Safeguarding policy is due to be presented to Cabinet in September 2017
- Mandatory e-learning for Safeguarding for all staff was introduced in 2016/17 and management has taken steps to ensure its completion
- The Council Management Board is actively managing some safeguarding actions that require to be addressed.

Business Continuity & Emergency Planning:

- Service Business Continuity Plans reviewed in 2016/17 were largely in place
- Steps were taken to resolve issues identified in the 2016 Borough Emergency Control Centre exercise and this is ongoing.

Health and Safety:

- The Health & Safety Advisor has an established risk assessment audit in place as a rolling programme across the Council.
- Mandatory e-learning for Health and Safety for all staff was introduced in 2016/17 and other courses are to be made available where roles require.
- iii) Information Governance arrangements were strengthened by the completion of Information Asset Registers during the year.

Mandatory Information Management and Security and Data Protection training was provided throughout the year and an online facility for Data Protection training is now available to all staff for completion of mandatory DP training.

A robust framework is in place for Information Security Management and there have been no serious data breaches requiring a referral to the Information Commissioner.

Cyber security measures have been enhanced by steps taken to mitigate the risk of a cyber security attack against the Council.

6 Significant Governance Issues

On the basis of the Annual Assurance Statements received from Heads of Service for the period relating to 31 March 2017 and the corporate governance health check undertaken by Internal Audit, there are no significant governance issues to report. Furthermore, the review of the Council's system of governance and internal control has not identified any significant weaknesses.

We propose over the coming year to continue to further improve and enhance our governance arrangements. We will continue to monitor improvements and enhancements made as part of our next annual review.

Signatures:		Date:	
	Leader of the Council		
		Date:	
	Chief Executive		